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OFFICE OF THE CITY CLERK  
CAMBRIDGE, MASSACHUSETTS

July 30, 2012

The Honorable Henrietta Davis  
Mayor of the City of Cambridge  
795 Massachusetts Avenue  
Cambridge, MA 02139-3201

The Honorable City Councillors of the City of Cambridge ✓  
795 Massachusetts Avenue  
Cambridge, MA 02139-3201

Dear Mayor Davis, Vice Mayor Simmons, and Councillors Cheung, Maher, Decker, Kelley, Reeves, Toomey, and vanBeuzekom:

I am honored to have received your May 21, 2012, resolution recognizing my appointment to the presidency of MIT. It is my great privilege to lead this institution as its seventeenth president, and I am grateful for your encouragement and support.

I welcome the opportunity to serve MIT and to partner with the exceptional City in which it resides. The support of the community is integral to the pursuit of our mission, and I look forward to the future and to all the great work that the City and MIT will do.

With appreciation,

Sincerely,

L. Rafael Reif

LRR/amr  
cc: Sarah E. Gallop  
Paul Parravano