

**File No. 6657**

**Municipal Facilities Improvement Plan RFQ**

Sealed proposals will be received at the Office of the Purchasing Agent, Room 303, City Hall, 795 Massachusetts Avenue, Cambridge, Massachusetts, 02139 until **11:00 a.m. on Thursday, January 15, 2015** for providing the following services to the City of Cambridge:

**The City of Cambridge (“City”) is seeking proposals from qualified companies to provide the following services to the City:**

- **Assist the City in developing performance metrics and goals for its building portfolio in key facility disciplines.**
- **Perform and document a needs and condition assessment of 41 municipal facilities**
- **Develop and document a phased Capital Improvement Plan (CIP) of identified facilities**
- **Develop a greenhouse gas emissions reduction plan of municipal facilities**
- **Provide design and construction administration services for Phase I improvements at the City Hall Annex and improvements at Kennedy-Longfellow School.**

**The contract will be for a period of twenty-four (24) months.**

Copies of the Request for Qualifications (“RFQ”) may be obtained at the Office of the Purchasing Agent on or after **Monday, November 24, 2014** from 8:30 a.m. to 8:00 p.m on Mondays, 8:30 a.m. to 5:00 p.m. Tuesdays through Thursdays and 8:30 a.m. to 12:00 noon on Fridays. This RFQ may be downloaded from the City’s website: [www.cambridgema.gov](http://www.cambridgema.gov) under *Online Services, Purchasing Bid List, -Design RFP, File No. 6657.*

A pre-submission conference will be held on **Thursday, December 11, 2014 at 9:00 a.m.** at the Department of Public Works, 147 Hampshire Street, Frazier Conference room.

The successful proposer must be an Equal Opportunity Employer.

The City reserves the right to reject any or all proposals, waive any minor informality in the proposal process, and accept the proposal deemed to be in the best interest of the City.

There must be **NO MENTION OF THE PROPOSER’S FEE** in the proposal. Any mention of the fee will subject the proposal to rejection.

Questions concerning the RFQ may be submitted in writing by Tuesday, no later than **5:00 p.m., Tuesday, December 16, 2014** to Amy L. Witts, Purchasing Agent at the address above or by fax (617-349-4008) Answers to questions will be posted to the City’s website in the form of an Addendum and mailed to all proposers on record with the City.

One (1) unbound original and ten (10) copies of the proposal marked “Municipal Facilities Improvement Plan for the City of Cambridge, File No. 6657” must be received by Amy L. Witts, Purchasing Agent, City of Cambridge, 795 Massachusetts Avenue, Cambridge prior to **11:00 AM., Thursday, January 15, 2015.** Any proposals received after such time will not be accepted, unless the date and time has been changed by addendum. Delivery to any other office or department does not constitute compliance with this paragraph, unless the proposals are received by the Purchasing Agent by the established deadline. It is the responsibility of the applicant to assure proper and timely delivery.

Amy L. Witts  
Purchasing Agent

## **SECTION I: SCOPE OF SERVICES**

### **A. Overview**

The City requests services from expert proposers to develop a capital improvement plan for 41 municipal building facilities. The City's goal is to provide and maintain high-performing facilities for staff, occupants, the public at large and the broader environment.

This initiative stems from the efforts by staff to develop a comprehensive and standardized means to address and prioritize the increasing demands placed on City facilities. These issues include, but are not limited to: deferred maintenance needs, environmental sustainability initiatives and concerns, a desire to improve efficiency and building performance, changing social programs and expansion of services to the public, as well as the desire to provide a healthy, supportive work environment for municipal employees.

#### **Overarching Priorities:**

- Integrated, whole-building planning, design and operations
- Stakeholder collaboration
- Environmental sustainability
- Climate resiliency<sup>1</sup>
- Historic preservation
- Accessibility

The successful proposer shall deliver the following services:

#### **Planning:**

- Assist the City in developing performance metrics and goals for its building portfolio
- Perform a planning level needs and condition assessment of 41 municipal building facilities comprising 1.4 million square feet of space.
- Develop a greenhouse gas emissions reduction plan for municipal facilities
- Develop a phased Capital Improvement Plan (CIP) for identified facilities
- Prepare a feasibility study of City Hall Annex at 344 Broadway for phased improvements. Phase 1: reduce the energy load and improve occupant comfort. Phase 2: address other necessary work, including exterior masonry and district heating options if feasible.
- Prepare a detailed needs and condition assessment of the Kennedy Longfellow School at 158 Spring Street.

#### **Design:**

- Prepare plans and specifications and provide construction administration services for Phase I improvements at the City Hall Annex.
- Design improvements arising out of the building needs and condition assessment of the Kennedy Longfellow School. The City will negotiate the final fee with the successful proposer.

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<sup>1</sup> A Climate Change Vulnerability Assessment and Adaptation Plan is underway in Cambridge; consultant will incorporate emergent proposals and standards into this Municipal Facilities Improvement Plan.

## 2. Tasks and Deliverables

### Planning:

- Performance Metrics and Goals – Assist the City in setting definitions and guidelines for terms such as ‘green,’ ‘energy-efficient,’ ‘occupant comfort,’ ‘resilient,’ etc. to provide common understanding and consistent objectives for the project.

Recommend metrics to measure building performance in key disciplines. Examples could include energy use intensity/square foot (EUI/sf) targets based on building type, plug load targets/limits, % day lighting v. mechanical lighting. Recommend universal standards for ‘high-performing’ buildings, such as EnergyStar, EBOM, etc.

- Needs and Conditions Assessment - Identify disciplines to include in whole-building evaluation and planning. At a minimum, disciplines should include engineering systems (MEP), building envelope analysis, greenhouse gas emissions reduction potential, accessibility analysis, and life safety analysis. The successful offerer will be required to gather data and document existing conditions.
- Benchmarking – Devise a ‘scorecard’ to rank and prioritize buildings’ systems and operational performance.
- Capital Improvement Plan –Develop a phased facilities improvement plan. Preliminary report to be completed by December 31, 2015; final report by December 31, 2016. Plan must include: (1) development of protocols for bundling projects to achieve optimal results (e.g. when replacing a roof, add insulation/airsealing); (2) scenarios that include future facility programming changes; (3) appropriate piloting of innovative technology; (4) processes to measure and track results of common types of facility improvement projects (e.g. real-time energy metering for efficiency measures) and (5) operational, environmental and financial life-cycle costs associated with improvement projects.
- Financing, Project Management, and Contract Structures – Provide projection report that quantifies potential life-cycle costs and savings from projects identified in the CIP over a 10 year period. Recommend funding structures and strategies. Explore performance-based contracts to align with the City’s facilities program goals. Explore public procurement options for building incentives and penalties that require integrated collaboration between proposers and the City.

The resulting components from the work outlined above will then be applied to:

- Municipal Facilities Greenhouse Gas Emissions Reduction Plan – The City has committed to setting a 2020 greenhouse gas (GHG) reduction target for municipal operations by December 31, 2015. Using the City’s available municipal emissions inventory data, the proposer will recommend methodologies to calculate emissions reductions, recommend a 2020 target and develop plan to meet the target. The Reduction Plan will include financing options.  
Although eighteen School Department facilities (approx. 1,800,000 sq ft) are not included in other aspects of this RFQ, the proposer is asked to include three specific school facilities into the GHG emission reduction plan: the Dr. Martin Luther King, Jr. School (188,000 sq ft) has been demolished and is being reconstructed as a Net Zero Energy Building, the King Open School (existing structure is 112,158 sq ft) is in the designer selection process and the Kennedy-Longfellow School (113,400 sq ft) will undergo a full roof replacement and rooftop PV array installation.

- Feasibility Report for City Hall Annex – Review prior evaluations, assessing existing conditions and recommend phased improvements: Phase 1) reduce energy load and improve occupant comfort; Phase 2) other identified projects, including exterior masonry and opportunities for district energy supply with nearby City facilities if feasible.
- Building Needs Assessment for the Kennedy Longfellow School. Complete a detailed building conditions inspection report and provide recommendations for improvements in engineering systems (MEP), building envelope, accessibility, life safety and other areas to be determined.
- Communication Plan– Provide regularly scheduled updates on project status. Identify appropriate means of staff and occupant feedback to enhance the facilities improvement program. Prepare communications plan for occupants, staff and public as needed.

**Design:**

- Prepare plans and specifications and provide construction administration services for Phase I improvements at City Hall Annex
- Design improvements arising out of the building needs and condition assessment of the Kennedy Longfellow School.

**3. Project Duration**

The total duration of this project is not to exceed 24 months, with work completed as follows:

|  |          |          |          |           |           |           |           |           |  |
|--|----------|----------|----------|-----------|-----------|-----------|-----------|-----------|--|
| Needs and condition program development                    |          |          |          |           |           |           |           |           |  |
| Needs and condition assessment                             |          |          |          |           |           |           |           |           |  |
| Greenhouse Gas Emissions Reduction Plan                    |          |          |          |           |           |           |           |           |  |
| CIP report - preliminary                                   |          |          |          |           |           |           |           |           |  |
| Capital Improvement Plan                                   |          |          |          |           |           |           |           |           |  |
| City Hall Annex evaluation report and plan                 |          |          |          |           |           |           |           |           |  |
| City Hall Annex Phase I project(s) design and construction |          |          |          |           |           |           |           |           |  |
| CIP report - final   |          |          |          |           |           |           |           |           |  |
| <b>Months</b>  | <b>3</b> | <b>6</b> | <b>9</b> | <b>12</b> | <b>15</b> | <b>18</b> | <b>21</b> | <b>24</b> |  |

Actual durations of project tasks and deliverables may vary depending upon the agreed upon solutions, the extent of required documentation of tasks and deliverables, and the proposer’s performance.

**4. Professional Qualifications and Experience of Proposed Project Team**

The City is looking for demonstrated experience with integrated facilities design and management. The successful proposer must have significant expertise in all major facilities-related disciplines, including, but not limited to: building envelope; life safety; engineering systems (MEP); building maintenance; sustainable and ‘green’ design practices and principles; space planning, accessibility issues and addressing occupant comfort issues. Additionally, the proposer is expected to be adept at comprehensive needs and assessment of facilities

Request for Qualifications, Municipal Facilities Improvement Plan- Thursday, January 15, 2015 by 11:00 AM and capital needs prioritization, and have a thorough understanding of federal, state and local regulations, including public procurement laws.

The team should be experienced with concepts such as Whole Building Design (WBD), lean construction, Integrated Project Delivery (IPD), and Strategic Facilities Planning (SFP) systems. Experienced and nuanced communications skills will be imperative in leading workshops and charrettes and introducing the concepts of integrated facility project design and management in the City; the team should be proficient at engaging disparate perspectives and building consensus.

The proposal must demonstrate that project team members have the specific experience outlined in this request.

## SECTION II. GENERAL TERMS AND CONDITIONS

- A. The contract for this project will be between the City of Cambridge and the proposer, and will be administered by the Department of Public Works.
- B. A proposal will remain in effect for a period of ninety (90) calendar days from the deadline for submission of proposals, until it is formally withdrawn according to the procedures set forth herein, a contract is executed, or the RFQ is cancelled, whichever occurs first. The City reserves the right to reject any and all proposals, or portions thereof.
- C. Any changes or additions to proposers or personnel named in the application must be submitted in writing and approved by the City.
- D. The City encourages minority firms to apply, and if subcontractors are used, encourages the use of minority subcontractors. The Purchasing Department and the Office of Affirmative Action can provide assistance to firms wishing to identify minority subcontractors.
- E. Contract Expansion. If additional funds become available during the contract period, the City reserves the right to increase the maximum obligation to some or all contracts executed as a result of this RFQ.
- F. Public Records Law. All responses and information submitted in response to this RFQ are subject to the provisions of the Massachusetts Public Records Law, G.L. c.66, s.10 and c.4, s.7, ss.26.
- G. Reasonable Accommodation. Proposers with disabilities or hardships that seek reasonable accommodation, which may include the receipt of RFQ information in an alternate format, must communicate such requests in writing to the Purchasing Agent. Requests for accommodation will be addressed on a case by case basis. A bidder requesting accommodation must submit a written statement which describes the disability and the requested accommodation. The Purchasing Agent reserves the right to reject unreasonable requests.
- H. System and Document Security Requirements. All documents including both paper copy and electronic files provided to the successful proposers for printing, copying or digital imaging and any copies or duplicates of electronic files made from those provided by the City are the property of the City and shall not be provided to any third party without the prior written consent of the City.
- I. Acceptance/Rejection/Withdrawals of Proposals. The City reserves the right to amend or modify the RFQ at any time during the procurement process, prior to the date and time which responses are due. **All amendments and modification will be posted on the City's website in the form of an Addendum. It is the responsibility of the bidder to check the website for Addendums.** The City reserves the right, at its sole discretion, to: reject any or all proposals or parts of any and all proposals; re-advertise this RFQ; postpone or cancel, at any time, this RFQ process; or waive any irregularities in this RFQ or in the proposals received as a result of this RFQ; all as may be deemed to be in the best interest of the City, subject to applicable law.

## SECTION III. INSTRUCTIONS TO PROPOSERS

### A. Procurement Schedule

The procurement process for these services will proceed according to the following anticipated schedule:

|                          |  |
|--------------------------|--|
| <b>November 24, 2014</b> | RFQ issued   |
| <b>December 11, 2014</b> | Pre-submission meeting   |
| <b>December 16, 2014</b> | Deadline for receipt by City of all questions and inquiries via mail, facsimile, or email  |
| <b>December 23, 2014</b> | Anticipated date for City's responses to proposers' questions to be posted on City website |
| <b>January 15, 2015</b>  | Responses due  |
| <b>February 20, 2015</b> | Selection (estimated)*   |
| <b>March 4, 2015</b>     | Execution of Contracts (estimated)   |

\*City reserves the right to interview a minimum of three (3) proposers at its discretion.

- B. A pre-submission meeting will take place on **Thursday, December 11, 2014 at 9:00 a.m.** at the Public Works Frazier Administration Building conference room, 147 Hampshire Street.

Requests for clarification or any questions about information contained in the RFQ should be submitted in writing and faxed no later than **5 p.m., Tuesday, December 16, 2014** to: Amy L. Witts, Purchasing Agent, 795 Massachusetts Avenue, Cambridge, MA 02139, fax number 617-349-4008.

The Purchasing Agent shall issue an addendum with clarifications or answers to the questions.

- C. Proposal responses must be received by the Purchasing Agent, City of Cambridge, 3<sup>rd</sup> Floor City Hall, 795 Massachusetts Avenue by **11:00 a.m. on Thursday, January 15, 2015**. All proposers must submit one (1) unbound original and ten (10) copies of the proposal marked "Municipal Facilities Improvement Plan for the City of Cambridge."

Responses received later than the date and time specified will be rejected or deemed non-responsive and returned to the respective respondent, unless this date and time have been changed by addendum. Parking is limited at City Hall so it is strongly recommended that proposals are mailed or delivered in advance of the due date and time. Proposers are cautioned to allow sufficient time for mailed proposals to be received. Faxed or electronic proposals **will not** be accepted.

- D. One (1) unbound original along ten (10) copies of the proposal shall be submitted on numbered 8½ x 11” paper with double-sided printing. Proposers should make best efforts to submit proposals using recycled and environmentally preferred products and minimize the use of items such as plastic dividers and vinyl sleeves.
- E. Failure to answer any questions, to complete any form or to provide the documentation required will be deemed non-responsive and result in an automatic rejection of the proposal unless the City determines that such failure constitutes a minor informality.

## **SECTION IV: PROPOSAL SUBMISSION REQUIREMENTS**

The following components must be included with the response to the RFQ: 1) Introduction, 2) Designer Selection Application (May 2014 version), 3) Project Approach, Methodology and Proposed Solutions, 4) Responses to Selection Criteria and 5) Other Proposal Submission Documents.

1. Introduction. A description of the proposer’s commitment and ability to perform the services described in the scope of work.

The introduction must also include a Letter of Transmittal signed by the individual authorized to bind the proposer contractually. The letter must include: the name of the individual(s) who is/are authorized to negotiate and sign a contract on the proposer’s behalf; the name, title, address and telephone number of the individual(s) who can supply additional information and a brief description of the overall services proposed. The signature of the authorized official(s) must be provided on all the proposal forms.

2. Firm’s Background and Experience
  - a. Provide a list of at least five references from the firm’s clients, including a minimum of three from the public sector for whom the firm has provided services within the last ten years that are similar to those sought in this RFQ. Include the full business and contact names, business address and telephone number, website address, scope of services provided, length of service and dollar value of contracts. The City reserves the right to contact and visit any of the clients listed in this section. The City also reserves the right to use itself as a reference.
3. Project Approach, Methodology and Proposed Solutions
  - a. Describe in detail the proposal to address the components outlined in this RFQ, including details such as methodologies to be used, a partnership plan including what City resources will be drawn upon, and a development plan for how the firm proposes to perform the work necessary. This summary should demonstrate the ability to creatively develop ideas and strategies to solve problems and help City achieve its goals.
  - b. Include a proposed project schedule for the facilities improvement program design and implementation, indicating key project milestones, a timeline for achieving milestones, deliverables, and personnel assigned to performing the work described in this RFQ.
  - c. Describe the project process and methodology including sample deliverables from past projects of similar size and scope. Document examples of the firm’s experience in implementing each of the project requirements. Show examples of previous work (preferably related).

- d. Identify the project team for this project and identify the proposed project manager.
- e. List assumptions concerning information that the City will be expected to provide as background to implementing the evaluation and CIP program.
- f. Describe in detail any additional services believed would assist the City in connection with the services being sought under this RFQ. The benefit to the City should be specifically addressed.
- g. List the expected tasks to be performed and potential options or add-ons currently considered outside the project scope but which may be added to the project.

4. Responses to Evaluation Criteria

The Evaluation Criteria can be found in Section V - 3 of this document. The proposer should respond briefly to each item and include all requested documentation.

5. Other Proposal Submission Documents

The following documents must be submitted and will be taken into consideration during the evaluation process:

*Designer Selection Application*

A fully executed copy of the form must be submitted. The form is included in this document.

*State Office of Minority and Women Business Assistance Certification (SOMWBA)*

If applicable

*Anti-collusion and Tax Compliance Certification*

A fully executed copy of the form must be submitted. The form is included in this document.

*CORI Compliance Form*

A CORI Compliance form is included in this document.

*Other*

Attach copies of any legal documents affecting the financial status of the firm that have been filed with any local, state or federal court.

## **SECTION V: EVALUATION OF PROPOSALS**

### 1. Selection Process

- a. The Committee may interview no fewer than three (3) finalists to determine if the proposer is responsive and responsible and meets the needs of the City. The Committee then makes a recommendation to the City Manager ranking the three (3) finalists. The City Manager reserves the right to interview all finalists if he so chooses. The City Manager makes the final decision of award.
- b. The City will award one contract to a responsive and responsible proposer. The City reserves the right to reject any and all proposals if it determines that it is in the best interest of the City to do so.

### 2. Contract Execution

The successful proposer must execute the City's Standard Agreement for Design Services found in **Appendix A**.

This is a task order contract. Individual tasks will be authorized in advance by the City along with an agreed upon scope of work, budget (based on rates submitted by the respondent and included in the Contract) and schedule.

### 3. Evaluation Criteria

The evaluation of proposers will be based, at minimum, on the following criteria:

#### **A. Firm's Background and Capacity**

1. Firm's capability and capacity of the respondent to provide the specified services, including without limitation the strength of the proposal showing the necessary time commitment to perform the requested services and the ability to complete tasks in a timely manner.
2. Experience and professional licensures of the firm, staff and any proposers assigned to the project in effectively delivering the services specified in this RFQ to an organization similar to the City (e.g. size, demographics, building portfolio, diversity).
3. Capacity of the firm to perform the work and meet the City's schedule. This evaluation will be based on the size of the firm gauged against the number and size of current projects.
4. Financial stability of the firm as demonstrated by company size, years in business, and what percentage of overall business is specific to the scope of work identified in this RFQ.

#### **B. Quality of Work**

1. References from other projects on which the firm and proposers have worked together. How the team is managed so that work is properly coordinated and stays within budget will also be evaluated.

**C. Performance Criteria**

1. Quality of proposal and responsiveness to the RFQ
2. Quality and depth of previous experience in analyzing and benchmarking facility portfolios comprising similar building types, as evidenced by project descriptions, client references and staff resumes.
3. Expertise in and practical knowledge of latest technology, design and best practices related to 'greening' existing buildings for superior energy efficiency, water conservation, waste minimization, climate change resistance and resiliency.
4. Expertise in and practical knowledge of integrated design and management frameworks such as Integrated Project Delivery, Strategic Facilities Planning, Whole Building Design, lean construction and others.
5. Demonstrated ability to facilitate and manage partnerships and build stakeholder relationships.
6. Demonstrated ability to administer building renovation projects with total estimated project costs of at least \$1M within the last three years and completion of most projects on time and on budget.
7. Demonstrated experience with complex public sector procurement processes.

Commonwealth of Massachusetts

1. Project Name/Location For Which Firm Is Filing:

2. Project #

This space for use by Awarding Authority only.

**Standard Designer Application Form for Municipalities and Public Agencies not within DSB Jurisdiction (Updated May 2014)**

3a. Firm (Or Joint-Venture) - Name and Address Of Primary Office To Perform The Work:

3e. Name Of Proposed Project Manager:

For Study: (if applicable)  
For Design: (if applicable)

3b. Date Present and Predecessor Firms Were Established:

3f. Name and Address Of Other Participating Offices Of The Prime Applicant, If Different From Item 3a Above:

3c. Federal ID #:

3g. Name and Address Of Parent Company, If Any:

3d. Name and Title Of Principal-In-Charge Of The Project (MA Registration Required):

Email Address:  
Telephone No.:

Fax No.:

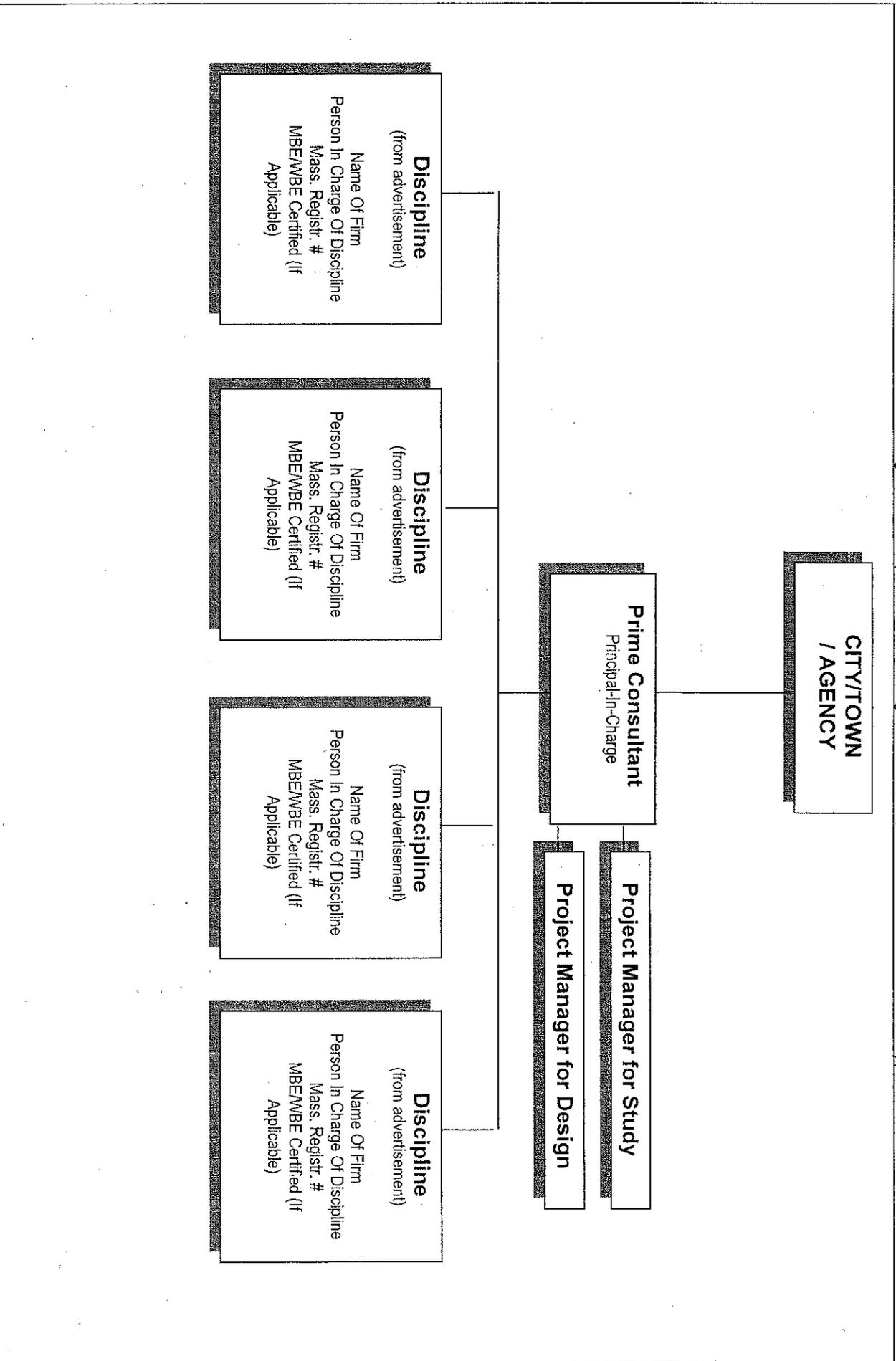
3h. Check Below If Your Firm Is Either:  
(1) SDO Certified Minority Business Enterprise (MBE)   
(2) SDO Certified Woman Business Enterprise (WBE)   
(3) SDO Certified Minority Woman Business Enterprise (M/WBE)

4. Personnel From Prime Firm Included In Question #3a Above By Discipline (List Each Person Only Once, By Primary Function - Average Number Employed Throughout The Preceding 6 Month Period. Indicate Both The Total Number In Each Discipline And, Within Brackets, The Total Number Holding Massachusetts Registrations):

|                         |     |                        |     |                       |     |       |     |
|-------------------------|-----|------------------------|-----|-----------------------|-----|-------|-----|
| Admin. Personnel        | ( ) | Ecologists             | ( ) | Licensed Site Profs.  | ( ) | Other | ( ) |
| Architects              | ( ) | Electrical Engrs.      | ( ) | Mechanical Engrs.     | ( ) |       | ( ) |
| Acoustical Engrs.       | ( ) | Environmental Engrs.   | ( ) | Planners: Urban/Reg.  | ( ) |       | ( ) |
| Civil Engrs.            | ( ) | Fire Protection Engrs. | ( ) | Specification Writers | ( ) |       | ( ) |
| Code Specialists        | ( ) | Geotech. Engrs.        | ( ) | Structural Engrs.     | ( ) |       | ( ) |
| Construction Inspectors | ( ) | Industrial Hygienists  | ( ) | Surveyors             | ( ) |       | ( ) |
| Cost Estimators         | ( ) | Interior Designers     | ( ) |                       | ( ) |       | ( ) |
| Drafters                | ( ) | Landscape Architects   | ( ) |                       | ( ) | Total | ( ) |

5. Has this Joint-Venture previously worked together?  Yes  No

6. List **ONLY** Those Prime And Sub-Consultant Personnel Specifically Requested In The Advertisement. This Information Should Be Presented Below In The Form Of An Organizational Chart. Include Name Of Firm And Name Of The One Person In Charge Of The Discipline, With Mass. Registration Number, As Well As MBE/WBE Status, If Applicable:



|  |   |
|--|---|
| <p>7. Brief Resume of ONLY those Prime Applicant and Sub-Consultant personnel requested in the Advertisement. <u>Include Resumes of Project Managers.</u> Resumes should be consistent with the persons listed on the Organizational Chart in Question # 6. Additional sheets should be provided only as required for the number of Key Personnel requested in the Advertisement and they must be in the format provided. By including a Firm as a Sub-Consultant, the Prime Applicant certifies that the listed Firm has agreed to work on this Project, should the team be selected.</p> |   |
| a. Name and Title Within Firm:   | a. Name and Title Within Firm:  |
| b. Project Assignment:   | b. Project Assignment:  |
| c. Name and Address Of Office In Which Individual Identified In 7a Resides:<br><br><div style="text-align: right;">           MBE <input type="checkbox"/><br/>           WBE <input type="checkbox"/> </div>  | c. Name and Address Of Office In Which Individual Identified In 7a Resides:<br><br><div style="text-align: right;">           MBE <input type="checkbox"/><br/>           WBE <input type="checkbox"/> </div> |
| d. Years Experience: With This Firm: _____ With Other Firms: _____   | d. Years Experience: With This Firm: _____ With Other Firms: _____  |
| e. Education: Degree(s) /Year/Specialization   | e. Education: Degree(s) /Year/Specialization  |
| f. Active Registration: Year First Registered/Discipline/Mass Registration Number  | f. Active Registration: Year First Registered/Discipline/Mass Registration Number   |
| g. Current Work Assignments and Availability For This Project:   | g. Current Work Assignments and Availability For This Project:  |
| h. Other Experience and Qualifications Relevant To The Proposed Project: (Identify Firm By Which Employed, If Not Current Firm):   | h. Other Experience and Qualifications Relevant To The Proposed Project: (Identify Firm By Which Employed, If Not Current Firm):  |

| 8a. Current and Relevant Work By Prime Applicant Or Joint-Venture Members. Include <b>ONLY</b> Work Which Best Illustrates Current Qualifications In The Areas Listed In The Advertisement (List Up To But Not More Than 5 Projects). |   |  |  |   |   |  |
|---|---|--|--|---|---|--|
| a. Project Name And Location<br>Principal-In-Charge   | b. Brief Description Of Project And Services (Include Reference To Relevant Experience) | c. Client's Name, Address And Phone<br>Number (Include Name Of Contact Person) | d. Completion<br>Date (Actual<br>Or Estimated) | e. Project Cost (In Thousands)                                      |   |  |
|   |   |  |  | Construction<br>Costs (Actual, Or<br>Estimated If Not<br>Completed) | Fee for Work for<br>Which Firm Was<br>Responsible |  |
| (1)   |   |  |  |   |   |  |
| (2)   |   |  |  |   |   |  |
| (3)   |   |  |  |   |   |  |
| (4)   |   |  |  |   |   |  |
| (5)   |   |  |  |   |   |  |

8b. List Current and Relevant Work By Sub-Consultants Which Best Illustrates Current Qualifications In The Areas Listed In The Advertisement (Up To But Not More Than 5 Projects For Each Sub-Consultant). Use Additional Sheets Only As Required For The Number Of Sub-Consultants Requested In The Advertisement.

| Sub-Consultant Name:                                |  |   |  |   |  |  |  |  |  |
|---|--|---|--|---|--|--|--|--|--|
| a. Project Name and Location<br>Principal-In-Charge | b. Brief Description Of Project and<br>Services (Include Reference To<br>Relevant Experience | c. Client's Name, Address And Phone<br>Number. Include Name Of Contact Person | d. Completion<br>Date (Actual<br>Or Estimated) | e. Project Cost (In Thousands)                                      |  |  |  |  |  |
|   |  |   |  | Construction<br>Costs (Actual, Or<br>Estimated If Not<br>Completed) | Fee For Work For<br>Which Firm Was/Is<br>Responsible |  |  |  |  |
| (1)   |  |   |  |   |  |  |  |  |  |
| (2)   |  |   |  |   |  |  |  |  |  |
| (3)   |  |   |  |   |  |  |  |  |  |
| (4)   |  |   |  |   |  |  |  |  |  |
| (5)   |  |   |  |   |  |  |  |  |  |

9. List All Projects Within The Past 5 Years For Which Prime Applicant Has Performed, Or Has Entered Into A Contract To Perform, Any Design Services For All Public Agencies Within The Commonwealth.

| # of Total Projects:  |  | # of Active Projects:                          |  | Total Construction Cost (In Thousands) of Active Projects (excluding studies): |   |  |
|-----------------------|--|--|--|--|---|--|
| Role<br>P, C, JV<br>* | Phases<br>St, Sch, D.D.,<br>C.D, A.C.* | Project Name, Location and Principal-In-Charge | Awarding Authority (Include Contact Name and Phone Number) | Construction Costs<br>(In Thousands)<br>(Actual, Or<br>Estimated If Not        | Completion Date<br>(Actual or Estimated)<br>(R)Renovation or (N)New |  |
|                       |  | 1.   |  |  |   |  |
|                       |  | 2.   |  |  |   |  |
|                       |  | 3.   |  |  |   |  |
|                       |  | 4.   |  |  |   |  |
|                       |  | 5.   |  |  |   |  |
|                       |  | 6.   |  |  |   |  |
|                       |  | 7.   |  |  |   |  |
|                       |  | 8.   |  |  |   |  |
|                       |  | 9.   |  |  |   |  |
|                       |  | 10.  |  |  |   |  |
|                       |  | 11.  |  |  |   |  |
|                       |  | 12.  |  |  |   |  |

\* P = Principal; C = Consultant; JV = Joint Venture; St. = Study; Sch. = Schematic; D.D. = Design Development; C.D. = Construction Documents; A.C. = Administration of Contract

10. Use This Space To Provide Any Additional Information Or Description Of Resources Supporting The Qualifications Of Your Firm And That Of Your Sub-Consultants For The Proposed Project. If Needed, Up To Three, Double-Sided 8 1/2" X 11" Supplementary Sheets Will Be Accepted. **APPLICANTS ARE ENCOURAGED TO RESPOND SPECIFICALLY IN THIS SECTION TO THE AREAS OF EXPERIENCE REQUESTED IN THE ADVERTISEMENT.**

**Be Specific – No Boiler Plate**

11. Professional Liability Insurance: Aggregate Amount Policy Number Expiration Date

Name of Company

12. Have monies been paid by you, or on your behalf, as a result of Professional Liability Claims (in any jurisdiction) occurring within the last 5 years and in excess of \$50,000 per incident? Answer **YES** or **NO**. If YES, please include the name(s) of the Project(s) and Client(s), and an explanation (attach separate sheet if necessary).

13. Name Of Sole Proprietor Or Names Of All Firm Partners and Officers:

| Name | Title | MA Reg # | Status/Discipline | Name | Title | MA Reg # | Status/Discipline |
|------|-------|----------|-------------------|------|-------|----------|-------------------|
| a.   |       |          |                   | d.   |       |          |                   |
| b.   |       |          |                   | e.   |       |          |                   |
| c.   |       |          |                   | f.   |       |          |                   |

14. If Corporation, Provide Names Of All Members Of The Board Of Directors:

| Name | Title | MA Reg # | Status/Discipline | Name | Title | MA Reg # | Status/Discipline |
|------|-------|----------|-------------------|------|-------|----------|-------------------|
| a.   |       |          |                   | d.   |       |          |                   |
| b.   |       |          |                   | e.   |       |          |                   |
| c.   |       |          |                   | f.   |       |          |                   |

15. Names Of All Owners (Stocks Or Other Ownership):

| Name And Title | % Ownership | MA Reg # | Status/Discipline | Name And Title | % Ownership | MA Reg # | Status/Discipline |
|----------------|-------------|----------|-------------------|----------------|-------------|----------|-------------------|
| a.             |             |          |                   | d.             |             |          |                   |
| b.             |             |          |                   | e.             |             |          |                   |
| c.             |             |          |                   | f.             |             |          |                   |

16. I hereby certify that the undersigned is an Authorized Signatory of Firm and is a Principal or Officer of Firm. I further certify that this firm is a "Designer", as that term is defined in Chapter 7C, Section 44 of the General Laws, or that the services required are limited to construction management or the preparation of master plans, studies, surveys, soil tests, cost estimates or programs. The information contained in this application is true, accurate and sworn to by the undersigned under the pains and penalties of perjury.

Submitted by \_\_\_\_\_ Printed Name and Title \_\_\_\_\_ Date \_\_\_\_\_  
 (Signature)

**CITY OF CAMBRIDGE  
REQUEST FOR PROPOSALS  
ANTI-COLLUSION/ TAX COMPLIANCE STATEMENT**

The undersigned certifies under penalty of perjury that this proposal has been made and submitted in good faith and without collusion or fraud with any person. As used in this certification, "person" shall mean any natural person, business, partnership, corporation, union, committee, club or other organization, entity or group of individuals.

As required by M.G.L. Chapter 62C, Section 49A, the undersigned further certifies under penalty of perjury that the bidder has complied with all laws of the Commonwealth of Massachusetts relating to taxes, reporting of employees and contractors, and withholding and remitting child support.

---

Signature

---

Name and title of person signing proposal

---

Date

---

Name of business

---

Address

---

**RETURN THIS FORM WITH YOUR PROPOSAL**

**CORI COMPLIANCE FORM**

Persons and businesses supplying goods and/or services to the City of Cambridge (“Vendors”), who are required by law to perform CORI checks, are further required by Section 2.112.060 of the Cambridge Municipal Code to employ fair policies, practices and standards relating to the screening and identification of persons with criminal backgrounds through the CORI system. Such Vendors, when entering into contracts with the City of Cambridge, must affirm that their policies, practices and standards regarding CORI information are consistent with the policies, practices and standards employed by the City of Cambridge as set forth in the City of Cambridge CORI Policy (“CORI Policy”) attached hereto.

**CERTIFICATION**

The undersigned certifies under penalties of perjury that the Vendor employs CORI related policies, practices and standards that are consistent with the provisions of the attached CORI Policy. **All Vendors must check one of the three lines below.**

1. \_\_\_\_\_ CORI checks are not performed on any Applicants.
2. \_\_\_\_\_ CORI checks are performed on some or all Applicants. The Vendor, by affixing a signature below, affirms under penalties of perjury that its CORI policies, practices and standards are consistent with the policies, practices and standards set forth in the attached CORI Policy.
3. \_\_\_\_\_ CORI checks are performed on some or all Applicants. The Vendor’s CORI policies, practices and standards are not consistent with the attached CORI Policy. Please explain on a separate sheet of paper.

\_\_\_\_\_  
(Typed or printed name of person signing quotation, bid or Proposal)

\_\_\_\_\_  
Signature

\_\_\_\_\_  
(Name of Business)

**NOTE:**

**The City Manager, in his sole discretion may grant a waiver to any Vendor on a contract by contract basis.**

**Instructions for Completing CORI Compliance Form:**

**A Vendor should not check Line 1 unless it performs NO CORI checks on ANY applicant. A Vendor who checks Line 2 certifies that the Vendor’s CORI policy conforms to the policies, practices and standards set forth in the City’s CORI Policy. A Vendor with a CORI policy that does NOT conform to the City’s CORI Policy must check Line 3 and explain the reasons for its nonconformance in writing. Vendors, who check Line 3, will not be permitted to enter into contracts with the City, absent a waiver by the City Manager.**

**RETURN THIS FORM WITH YOUR PROPOSAL**

**ORDINANCE NUMBER 1312**

**Final Publication Number 3155. First Publication in the Chronicle on December 13, 2007.**

**City of Cambridge**

**In the Year Two Thousand and Eight**

**AN ORDINANCE**

**In amendment to the Ordinance entitled "Municipal Code of the City of Cambridge"**

**Be it ordained that Cambridge Municipal Code Chapter 2.112 is hereby amended by adding a new Section 2.112.060 entitled "CORI Screening by Vendors of the City of Cambridge" as follows:**

Adding after Section 2.112.050 the following new sections:

**SECTION 2.112.060**

**CORI SCREENING BY VENDORS OF THE CITY OF CAMBRIDGE**

**Sections:**

**2.112.061 Purpose**

**2.112.062 Definitions**

**2.112.063 CORI-Related Standards of the City of Cambridge**

**2.112.064 Waiver**

**2.112.065 Applicability**

**2.112.061 Purpose**

These sections are intended to ensure that the persons and businesses supplying goods and/or services to the City of Cambridge deploy fair policies relating to the screening and identification of persons with criminal backgrounds through the CORI system.

**2.112.062 Definitions**

Unless specifically indicated otherwise, these definitions shall apply and control.

*Awarding Authority* means the City of Cambridge Purchasing Agent or designee.

*Vendor* means any vendor, contractor, or supplier of goods and/or services to the City of Cambridge.

### **2.112.063 CORI-Related Standards of the City of Cambridge**

The City of Cambridge employs CORI-related policies, practices and standards that are fair to all persons involved and seeks to do business with vendors that have substantially similar policies, practices and standards. The City of Cambridge will do business only with vendors who, when required by law to perform CORI checks, employ CORI-related policies, practices, and standards that are consistent with policies, practices and standards employed by the City of Cambridge. The awarding authority shall consider any vendor's deviation from policies, practices and standards employed by the City of Cambridge as grounds for rejection, rescission, revocation, or any other termination of the contract.

### **2.112.064 Waiver**

The City Manager may grant a waiver to anyone who or which has submitted a request for waiver if it is objectively reasonable; and the City Manager, or a delegate, shall report promptly in writing to the City Council all action taken with respect to every request for a waiver and the reasons for the decision.

### **2.112.065 Applicability**

If any provision of these sections imposes greater restrictions or obligations than those imposed by any other general law, special law, regulation, rule, ordinance, order, or policy then the provisions of these sections shall control.

In City Council January 28, 2008.

Passed to be ordained by a ye and nay vote:-

Yeas 9; Nays 0; Absent 0.

Attest:- D. Margaret Drury, City Clerk.

A true copy;

ATTEST:-

D. Margaret Drury  
City Clerk

### City of Cambridge CORI Policy

1. Where Criminal Offender Record Information (CORI) checks are part of a general background check for employment or volunteer work, the following practices and procedures will generally be followed.
2. CORI checks will only be conducted as authorized by Criminal History Systems Board (CHSB). All applicants will be notified that a CORI check will be conducted. If requested, the applicant will be provided with a copy of the CORI policy.
3. An informed review of a criminal record requires adequate training. Accordingly, all personnel authorized to review CORI in the decision-making process will be thoroughly familiar with the educational materials made available by the CHSB.
4. Prior to initiating a CORI check, the City will review the qualifications of the applicant to determine if the applicant is otherwise qualified for the relevant position. The City will not conduct a CORI check on an applicant that is not otherwise qualified for the relevant position.
5. Unless otherwise provided by law, a criminal record will not automatically disqualify an applicant. Rather, determination of suitability based on CORI checks will be made consistent with this policy and any applicable law or regulations.
6. If a criminal record is received from CHSB, the authorized individual will closely compare the record provided by CHSB with the information on the CORI request form and any other identifying information provided by the applicant, to ensure the record relates to the applicant.
7. If, in receiving a CORI report, the City receives information it is not authorized to receive (e.g. cases with dispositions such as not guilty or dismissal, in circumstances where the City is only authorized to receive convictions or case-pending information), the City will inform the applicant and provide the applicant with a copy of the report and a copy of CHSB's *Information Concerning the Process in Correcting a Criminal Record* so that the applicant may pursue correction with the CHSB.
8. If the City of Cambridge is planning to make an adverse decision based on the results of the CORI check, the applicant will be notified immediately. The applicant shall be provided with a copy of the criminal record and the City's CORI policy, advised of the part(s) of the record that make the individual unsuitable for the position and given an opportunity to dispute the accuracy and relevance of the CORI record.
9. Applicants challenging the accuracy of the criminal record shall be provided a copy of CHSB's *Information Concerning the Process in Correcting a Criminal Record*. If the CORI record provided does not exactly match the identification information provided by the applicant, the City of Cambridge will make a determination based on a comparison of the CORI record and documents provided by the applicant. The City of Cambridge may contact CHSB and request a detailed search consistent with CHSB policy.
10. If the City of Cambridge reasonably believes the record belongs to the applicant and is accurate, then the determination of suitability for the position will be made. Unless otherwise provided by law, factors considered in determining suitability may include, but not be limited to the following:
  - (a) Relevance of the crime to the position sought;

- (b) The nature of the work to be performed;
- (c) Time since the conviction;
- (d) Age of the candidate at the time of offense;
- (e) Seriousness and specific circumstances of the offense;
- (f) The number of offenses;
- (g) Whether the applicant has pending charges;
- (h) Any relevant evidence of rehabilitation or lack thereof;
- (i) Any other relevant information, including information submitted by the candidate or requested by the City.

11. The Personnel Department will assist affected departments, in assessing the suitability of candidates in accordance with paragraph 10 a through i above, to ensure consistency, fairness, and protection of employment opportunities and the public interest.
12. The City of Cambridge will notify the applicant of the decision and the basis of the decision in a timely manner.
13. CORI information shall not be disseminated or shared with any unauthorized employees or other, but shall be maintained in confidence consistent with the obligations of law.

Revised May 5, 2007

**APPENDIX A**

File no.

**AGREEMENT FOR DESIGNER SERVICES  
BETWEEN  
THE CITY OF CAMBRIDGE  
AND  
THE DESIGNER  
SAMPLE**

This Agreement made on the \_\_\_\_\_ is between the City of Cambridge ("the **City**"), City Hall, 795 Massachusetts Avenue, Cambridge, MA 02139 and \_\_\_\_\_ ("the **Designer**") located at \_\_\_\_\_

for the services described herein and in the attached APPENDIX A, Request for Proposals ("RFP").

The **City** and the **Designer** agree to the following:

**ARTICLE 1**

**DEFINITIONS**

**1.1. In General.**

**1.1.1. Well-known meanings.** When words or phrases which have a well-known technical or construction industry or trade meaning are used herein, such words or phrases shall be interpreted in accordance with that meaning, unless otherwise stated.

**1.1.2. Capitalization.** The words and terms defined in this Article are capitalized in this Agreement. Other capitalized words may refer to a specific document found in the Contract Documents or may be defined in the General Terms and Conditions of the Contract.

**1.1.3. Persons.** Whenever the word person or persons is used, it includes, unless otherwise stated, entity or entities, respectively, including, but not limited to, corporations, partnerships, and joint venturers.

**1.1.4. Singular and Plural.** The following terms have the meanings indicated which are applicable to both the singular and the plural thereof.

**1.2. Definitions.**

**1.2.1. Agreement** - The Agreement is this written document between the **City** and the **Designer** which is titled: Agreement for Designer Services between the City Of Cambridge and the **Designer**, which is the executed portion of the Contract, and which forms a part of the Contract. The Agreement also includes all documents required to be attached thereto, including, but not limited to, certificates of insurance and all modifications of the Agreement.

**1.2.2. Change Order** - A Change Order is a document which is signed by the Contractor and the **City** which is directed to the Contractor and which authorizes the Contractor to make an addition to, a deletion from, or a revision in the Work, or an adjustment in the sum or in the time of the Contract issued on or after the date of the Contract.

**1.2.3. Construction Cost** - The Construction Cost is the total cost or estimated cost to the **City** of all elements of the Project designed or specified by the **Designer**. The Construction Cost shall include the cost of labor at current prevailing wage rates established by the Commonwealth and furnished by the **City**, materials and equipment designed, specified, selected, or specially provided for by the **Designer** plus a reasonable allowance for the overhead and profit. In addition, a reasonable allowance for contingencies shall be included for market conditions at the time of bidding and for changes in the Work during construction. Construction Cost does not include the compensation of the **Designer** and the **Designers** consultants, the costs of the land, rights-of-way, financing, or other costs which are the responsibility of the **City** as provided herein.

**1.2.4. Construction Documents** - The Construction Documents consist of Plans and Specifications setting forth in detail the requirements for the construction of the Project.

**1.2.5. Contract Documents** - The Contract Documents consist of the Agreement between the City and the Contractor; the notice of award of the Contract; the Notice to Proceed; the entire Project Manual; Change Orders; Work Change Directives; the Contractor's Bid and all accompanying documents accepted by the City; and the **Designer's** written interpretations and clarifications issued on or after the issuance of the Notice to Proceed.

**1.2.6. Contract** - The Contract consists of all the Contract Documents.

**1.2.7. Contractor** - The Contractor is the person who is awarded the construction contract for the Project pursuant to M.G.L. c. 149, §§44A-H, inclusive, and is identified in the Agreement as such. The term "Contractor" is intended to include the Contractor as well as its authorized representative(s).

**1.2.8. General Terms And Conditions Of The Contract** - General Terms and Conditions of the Contract refers to the General Terms and Conditions of the Contract between the City and the Contractor.

**1.2.9. Product Data** - Product Data are illustrations, standard schedules, performance charts, instructions, brochures, diagrams, and other information furnished by the Contractor to illustrate materials or equipment for some portion of the Work.

**1.2.10. Project** - The Project is the total construction of which the Work to be provided under the Contract Documents may be the whole or a part of the Project as indicated elsewhere in the Contract Documents and may include construction by the **City** or by separate contractors. The Project is the Work described in the invitation to bid and Specifications, and illustrated by the Plans.

**1.2.11. Proposed Change Order** - A Proposed Change Order is a Change Order that has not been approved by the **City**.

**1.2.12. Reimbursable Expenses** - Reimbursable Expenses are in addition to compensation for Basic and Additional Services and include expenses incurred by the **Designer** in the interest of the Project, as identified by the following: long distance calls and faxes; fees paid for securing approval of authorities having jurisdiction over the Project; reasonable expense of reproduction necessary for the rendition of services hereunder, which expense shall not include the expense of producing the sets of documents referred to in the Schematic Design Phase, the Design Development Phase, and the Construction Document Phase herein, as these expenses are covered in the **Designer's** compensation for Basic Services; expense of postage and such other expenses incurred in connection with the Project when specifically authorized in advance in writing by the **City**. Payment for photocopying letter or legal size documents shall not exceed 10¢ per page. Payment for all other documents shall be at cost.

**1.2.13. Samples** - Samples are physical examples of materials, equipment, or workmanship that are representative of some portion of the Work and which establish the standards by which such portion of the Work will be judged.

**1.2.14. Shop Drawings** - Shop Drawings are all drawings, diagrams, illustrations, schedules, and other information which are specifically prepared or assembled by or for the Contractor and submitted by the Contractor to illustrate some portion of the Work.

**1.2.15. Statement of Probable Construction Costs** - The Statement of Probable Construction Costs is a preliminary, detailed estimate of Construction Cost based on current area, volume, or other unit costs. Such estimate shall indicate the cost of each category of work involved in constructing the Project (including, but not limited to, filed sub-trades) and shall establish the period of time for each category from the commencement to the completion of the construction of the Project. The detailed estimate shall include quantities of all materials and unit prices of labor and material, as well as a cost estimate containing individual line items for each item of work.

**1.2.16. Substantial Completion** - Substantial Completion means that the Work has been completed and opened to public use, except for minor incomplete or unsatisfactory items that do not materially impair the usefulness of the Work. The **Designers** shall decide what constitutes "minor," "incomplete," "unsatisfactory," and "materially" and the **Designer's** decision shall be final.

**1.2.17. Work Change Directive** - A Work Change Directive is a written directive to the Contractor issued on or after the date of the contract between the **City** and the Contractor and signed by the **City** and recommended by the **Designer** ordering an addition to, a deletion from, or a revision in the Work.

**1.2.18. Work** - The Work means the construction and services required by the Construction Documents, whether completed or partially completed, and includes all other labor, materials, equipment, and services provided or to be provided by the Contractor to fulfill its obligations. The Work may constitute the whole or a part of the Project.

## ARTICLE 2

### THE DESIGNER'S RESPONSIBILITIES

**2.1. STANDARD OF PERFORMANCE.** The Designer shall perform the services under this Agreement with the skill, care, and diligence in accordance with the high level of professional standards prevailing in the greater Boston area for the type of construction required herein. All of the **Designer's** services under this Agreement shall be performed as expeditiously as is consistent with such standards. The **Designer** shall be responsible in accordance with those standards for the adequacy, safety, and overall integrity of the Project's design, including, but not limited to, the architectural, structural, mechanical, and electrical design of the Project.

**2.2. SCHEDULE OF PERFORMANCE.** Upon request of the **City**, the **Designer** shall submit for the **City's** approval a schedule for the performance of the **Designer's** services, which schedule shall be attached hereto as APPENDIX B. The time limits established by the schedule approved by the **City** shall not be exceeded by the **Designer** except as otherwise provided herein. Time is of the essence and time periods established by the attached APPENDIX B shall not be exceeded by the **Designer** except for delays due to causes outside the **Designer's** control (which term shall not include staffing problems, insufficient financial resources, consultant's default, or negligent errors or omissions on the part of either the **Designer** or any of its consultants).

**2.3. TIMELINESS OF INTERPRETATIONS, CLARIFICATIONS, AND DECISIONS.** With regard to all phases of this Agreement, the **Designer** shall render interpretations, clarifications, and decisions in a timely manner pertaining to documents submitted by the **City** or the Contractor in order to avoid unreasonable delay in the orderly and sequential progress of the **Designer's** services.

**2.4. RELATIONSHIP WITH THE CITY.** For the purposes of this Agreement, the **Designer** shall be a representative of the **City** and shall advise and consult with the **City** until the termination of the Contractor's warranty and correction period.

## ARTICLE 3

### SCOPE OF THE DESIGNER'S BASIC SERVICES

#### **3.1. IN GENERAL.**

**3.1.1.** The **Designer's** Basic Services shall consist of:

**3.1.1.1.** those services identified below within the different phases;

**3.1.1.2.** any other professional services which are reasonably necessary as determined by the **City** for the design and administration of construction of the Project, including, without limitation, the following:

**3.1.1.2.1.** all surveys, geotechnical services, testing services, and related information and reports reasonably required by the Project, geotechnical and civil engineers; landscape architect; independent cost estimator; fire protection, life safety, lighting, interior design, asbestos removal, and movable equipment consultants; and normal structural, mechanical, and any other engineering services necessary to produce a complete and accurate set of Construction Documents (the cost for any and all professional services is not subject to profit adjustments);

**3.1.1.3.** attending and providing testimony at any formal or informal hearings related to the Project, including, but not limited to, bid protest hearings and City Council meetings, if deemed necessary by the **City**. If the **Designer** is called as a witness in a court of competent jurisdiction in a matter in which the **Designer** is a named party, the **Designer** will not be additionally compensated. If the **Designer** is called

by the **City** as a witness in a matter in a court of competent jurisdiction in which the **Designer** is not a named party, the **Designer** will be compensated according to APPENDIX C attached hereto;

**3.1.1.4.** preparing for and appearing on the **City's** behalf at all administrative or regulatory hearings, presentations, or conferences with respect to any zoning, building code, urban renewal, or other matters in connection with the Project, including, without limitation, any hearings, presentations, or conferences with any City, State, or Federal agencies or officials and any neighborhood groups. The **Designer's** obligations under this paragraph shall include preparing plans and other materials reasonably required in connection with any such hearings, presentations, and conferences;

**3.1.1.5.** assisting the **City** in connection with the **City's** responsibility for filing documents required for the approval of governmental authorities having jurisdiction over the Project. The **Designer** shall prepare the Plans and Specifications required in order to obtain approval of, and in accordance with, all requirements of all governmental agencies having jurisdiction over the Project. Any Plans and Specifications furnished by the **Designer** which are discovered to be defective during any Phase will be promptly corrected by the **Designer** at no cost to the **City**, and the **Designer** will promptly reimburse the **City** for all damages, if any, resulting from the use of such defective Plans and Specifications. The **City's** approval, acceptance, use of or payment for all or any part of the **Designer's** services shall in no way alter the **Designer's** obligations or the **City's** rights hereunder; and

**3.1.1.6.** all design and redesign services required within or between the Design Development Phase and the Construction Documents Phase to keep the Construction Cost of the Project within the fixed limit of Construction Cost.

**3.1.2.** As part of the Basic Services, the **Designer** shall prepare record drawings in accordance with the following:

**3.1.2.1.** Record Keeping.

**3.1.2.1.1.** As the Construction Phase progresses, the **Designer** shall maintain four separate sets of in-progress record drawings (blueline or blackline) at the Site, one set each for mechanical, electrical, plumbing, and Designerural/structural disciplines. All deviations from the Construction Documents and the exact locations of the Work as installed and constructed shall be neatly and accurately indicated. Work completed to date shall be colored and highlighted.

**3.1.2.2.** Permanent Record Drawing Preparation.

**3.1.2.2.1.** The **Designer** shall transfer the information contained on the in-progress record drawings to wash-off mylar transparencies of the original contract drawings. All work shall be performed by experienced and knowledgeable draftspersons using the same standards and quality of drafting as used on the original drawings.

**3.1.2.3.** Review of Record Drawings at Substantial Completion:

**3.1.2.3.1.** Upon Substantial Completion of the Work or portions thereof, the **Designer** or Engineer of record shall review and approve the above permanent record drawings.

**3.1.2.4.** Submission to the **City**.

**3.1.2.4.1.** The following shall be submitted to the **City** no later than the date of Substantial Completion:

**3.1.2.4.1.1.** A complete set of original Construction Documents on mylar and also on disk in AutoCad format.

**3.1.2.4.1.2.** Permanent record drawings as described above on mylar with the seal of the **Designer** or Engineer of record.

**3.1.2.4.1.3.** One set of blueline prints of the above.

3.1.2.4.1.4. Four sets of in-progress record drawings.

**3.2. SCHEMATIC DESIGN PHASE.**

**3.2.1. Commencement.** The Schematic Design Phase begins upon the full execution of this Agreement.

**3.2.2. Written Program.** The **Designer** in consultation with the **City** and any other persons designated by the **City** shall develop a written program for the Project to ascertain the **City's** needs and to establish the requirements of the Project.

**3.2.3. Preliminary Evaluation.** The **Designer** shall provide a preliminary evaluation of the **City's** program, schedule, and construction budget requirements, each in terms of the other.

**3.2.4. Alternative Approaches.** The **Designer** shall review with the **City** alternative approaches to the design and construction of the Project.

**3.2.5. Schematic Design Documents.** The **Designer** shall prepare, for approval by the **City**, Schematic Design Documents consisting of drawings and other documents illustrating the scale and relationship of Project components. Based upon the program approved by the **City**, as well as schedule and construction budget requirements, the Schematic Design Documents shall comply with all applicable laws, statutes, ordinances, codes, orders, rules, and regulations.

**3.2.6. Independent Cost Estimators.** As part of the Basic Services and when requested by the **City**, the **Designer** shall retain the services of an independent cost estimator whose responsibilities shall include without limitation all cost estimates described in this Agreement, estimates of the cost of Proposed Change Orders and assistance in establishing a Change Order budget, and review and confirmation of the Contractor's cost estimates.

**3.2.7. Statement of Probable Construction Costs.** The **Designer** shall submit to the **City** a Statement of Probable Construction Costs.

**3.2.8. Life-Cycle Cost Estimates.** If this Agreement includes architectural services necessary for the preliminary design of a new building or for the modification or replacement of an energy system in an existing building, life-cycle cost estimates for the Project shall be obtained at an initial stage and as a Basic Service. (*Reference: M.G.L. c. 149, §44M*).

**3.3. DESIGN DEVELOPMENT PHASE.**

**3.3.1. Commencement.** The Design Development Phase begins upon the **City's** written approval of the **Designer's** Schematic Design Documents.

**3.3.2. Preparation of Design Development Documents.** Based on the approved Schematic Design Documents and any adjustments authorized by the **City** in the program, schedule, or construction budget, the **Designer** shall prepare, for approval by the **City**, Design Development Documents consisting of drawings and other documents to fix and describe the size and character of the Project as to architectural, structural, mechanical, and electrical systems; materials; and such other elements as may be appropriate. The Design Development Documents shall be complete and unambiguous and shall comply with all applicable laws, statutes, ordinances, codes, orders, rules, and regulations.

**3.3.3. Adjustment to Statement of Probable Construction Cost.** The **Designers** shall advise the **City** in writing of any adjustments to the Statement of Probable Construction Cost prior to the commencement of the Construction Document Phase. The approved adjustment of the Statement of Probable Construction Cost or the Statement of Probable Construction Cost, if there is no adjustment, shall constitute a fixed limit of Construction Cost as that term is used herein. Such fixed limit, once established, shall be adjusted only by written agreement of the **City** and the **Designer**, or as otherwise provided herein.

**3.4. CONSTRUCTION DOCUMENT PHASE.**

**3.4.1. Commencement.** The **Designer's** responsibility to provide Basic Services for the Construction Document Phase under this Agreement commences with the **City's** acceptance and approval of the Design Development Documents and ends on the date the Bidding and Award Phase commences.

**3.4.2. Preparation of Plans and Specifications.** Based on the approved Design Development Documents and any further adjustments in the scope or quality of the Project or in the construction budget authorized by the **City**, the **Designer** shall prepare, for approval by the **City**, Plans and Specifications setting forth in detail the requirements for the construction of the Project.

**3.4.3. Preparation of Additional Bidding Information.** The **Designer** shall assist the **City** in preparing the bidding documents when requested by the **City**.

**3.4.4. City-Generated Forms and Documents.** The **City** shall provide the **Designer** with copies of all **City**-generated forms and documents intended to be included in the Project Manual. The **Designer** will include these forms and documents in its Project Manual. It is the responsibility of the **Designer** to ensure that all such documents are included in the final Project Manual. Any costs incurred as a result of the failure of the **Designer** to include any such documents will be borne by the **Designer** and not charged to the **City**, where such failure is the fault of the **Designer**. The **Designer** may propose changes to these **City**-generated forms and documents; however, implementation of such changes are subject to the unilateral approval of the **City**. No changes may be made to such documents without the prior written consent of the **City**. The **Designer** shall prepare and submit to the **City** for approval the entire Project Manual. The **Designer** is responsible for ensuring that the Construction Documents comply with all statutory requirements. The **Designer** will cause the printing of the Project Manuals unless the **City** instructs the **Designer** otherwise. The Project Manuals shall be printed on paper with a minimum of 30% post consumer content. The cost of producing such Project Manuals will be passed onto the **City** at cost.

**3.4.5. Addenda.** All addenda shall be issued by the Purchasing Agent; however, at the Purchasing Agent's sole discretion, the **Designer** may be called upon to prepare a draft of any such addenda. Any corrections to the Construction Documents which require an addendum will be made by the **Designer** at no charge to the **City**.

**3.4.6. Printing of Project Manual.** The **Designer** must provide the **City** with a final draft of the Project Manual and obtain approval from the **City** prior to printing. Any changes required to be made to the Construction Documents as a result of errors by the **Designer** or persons within its control will be promptly corrected at no cost to the **City**. The **Designer** shall make its best efforts to print Project Manuals on paper containing a minimum of thirty percent (30%) post consumer content.

**3.4.7. Packaging the Project Manual.** The **Designer** will require the printer of the Project Manual to wrap each set of Plans in a brown wrapper, or, if the Plans are small in number, fold each set of Plans and insert one set into each Project Manual.

**3.4.8. Delivery of Project Manual.** The **Designer** will use its best efforts to ensure that the Purchasing Department receives the number of Project Manuals requested by the Purchasing Department no later than 3:00 p.m. on the day prior to the first day of advertisement of the Invitation to Bid.

**3.4.9. Adjustment to Statement of Probable Construction Cost.** The **Designer** shall advise the **City** in writing of any adjustments to Statement of Probable Construction Cost indicated by changes in requirements or general market conditions.

### **3.5. BIDDING AND AWARD PHASE.**

**3.5.1. Commencement.** The Bidding and Award Phase commences on the date the Invitation to Bid is first advertised pursuant to M.G.L. c. 149, §44J and ends on the date the Construction Phase begins.

**3.5.2. Additional Bidders.** The **Designer** shall assist the **City** in obtaining bids if, in the opinion of the Purchasing Agent, an insufficient number of persons requested the Project Manual. The **Designer** will notify "eligible" and "responsible" persons (as those terms are defined in the M.G.L. c. 149, §44A) of the Invitation to Bid.

**3.5.3. When Lowest Bid Exceeds Total Construction Cost.** If the lowest bona fide bid by a Contractor exceeds the total construction cost of the Project as set forth in the approved Statement of Probable Construction Costs by more than ten percent (10%), then upon the request of the **City**, the **Designer** will revise the Plans and Specifications in consultation with the **City** to reduce or modify the quality or quantity, or both, of the Work so that the total construction cost of the Project will not exceed the total construction cost set forth in the Statement of Probable Construction Costs by more than ten percent (10%). All revisions pursuant to this paragraph shall be at the **Designer's** sole cost and expense (which cost and expense include, but are not limited to the **Designer's** time, the cost of reprinting the Project Manual, and the cost of readvertisement of the Project).

**3.5.4. Pre-Bid Conferences.** The **Designer** shall attend all prebid conferences.

**3.5.5. Investigation of Bidders.** The **Designer** shall investigate, at minimum, the lowest Bidder. The investigation shall include, but is not limited to, reviewing the files maintained by the Division of Capital Asset Management, or any other governmental agency charged with maintaining such documents related to such Bidder, telephoning or writing owners of the Bidder's prior projects, telephoning or writing architects from such prior projects, visiting the sites of such other projects and checking all other appropriate references. The **Designer** shall provide the **City** with a detailed letter of recommendation of approval or disapproval of such Bidder. The letter must include relevant language from the appropriate state laws regarding the eligibility and responsibility of Bidders (i.e., M.G.L. c.149, §44A(1), or, if appropriate, M.G.L. c. 29, §29F). If the **Designer** recommends disapproval of the lowest Bidder, then the **Designer** must investigate the next lowest Bidder in the same manner described above, and continue to investigate each successive low Bidder until a Bidder is approved. For every Bidder investigated, the **Designer** must provide the **City** with a detailed letter as described above.

**3.5.6. Preparation of Contract.** To the extent required, the **Designer** shall assist the Purchasing Agent in the preparation of the construction contract.

**3.6. CONSTRUCTION PHASE-ADMINISTRATION OF THE CONSTRUCTION CONTRACT.**

**3.6.1. Commencement.** The Construction Phase commences with the full execution of the contract for construction and terminates on the date of expiration of all of the guarantees and warranties provided by the Contractor to the **City**.

**3.6.2. Change in Designer's Duties, Etc.** Construction Phase duties, responsibilities, and limitations of authority of the **Designer** shall not be extended without written agreement of the **City** and the **Designer**. Any restrictions or modifications to the **Designer's** duties and responsibilities can be imposed by the **City** without the consent of the **Designer**.

**3.6.3. Preconstruction Conferences.** The **Designer** shall attend all preconstruction conferences.

**3.6.4. Site Visits.** The **Designer** shall visit the Site at intervals appropriate to the stage of construction, but no less than once a week, or as otherwise agreed by the **City** and the **Designer**, to become familiar with the progress and quality of the Work and to determine with care if the Work is proceeding in accordance with the requirements of the Contract Documents. The **Designer** shall cause its engineering and other consultants to make similar Site visits, at such times as may be required for observation of portions of the Work designed and/or specified by them. The **Designer** shall not be required to make continuous on-site inspections to check the quality or quantity of the Work. The **Designer** shall promptly submit to the **City** a detailed written report subsequent to each on-site visit, which shall include any observation of material deviations by the Contractor or subcontractors from the requirements of the Contract Documents.

**3.6.5. Job Meetings.** There shall be no less than one job meeting per week. The **Designer** shall attend all job meetings. The number of meetings per week will depend on the complexity of the Project at a particular stage, the problems encountered on the Project, or the **City's** request that additional meetings be held. The **Designer** shall also be required to be present when governmental authorities having jurisdiction over the Project visit the Site to inspect the Work. The **Designer** will exercise good care and diligence in discovering and promptly reporting to the **City**, as well as to the Contractor, any defects or deficiencies in the Work .

**3.6.6. Construction Means, Methods, Etc.** The **Designer** shall not have control over or charge of and shall not be responsible for construction means, methods, techniques, sequences, or procedures, or for safety precautions and programs in connection with the Work. However, the **Designer** shall promptly report to the **City** any perceived irregularities.

**3.6.7. Contractor's Schedule.** Except as otherwise provided in this Agreement, the **Designer** shall not be responsible for the Contractor's schedules or failure to carry out the Work in accordance with the Contract Documents, except to the extent that such failure is caused by the **Designer**. Except as otherwise provided in this Agreement, the **Designer** shall not have control over or charge of acts or omissions of the Contractor, its Subcontractors, or their agents or employees, or of any other persons performing portions of the Work. However, nothing in this paragraph shall relieve the **Designer** of its obligations to the **City** elsewhere in this Agreement. The **Designers** shall review all schedules presented by the Contractor and advise the **City** as to the appropriateness of same.

**3.6.8. Communications.** The **City** and the Contractor may communicate through the **Designer**. Communications by and with the **Designer's** consultants shall be through the **Designer**, unless the **City** deems it necessary or expedient to speak directly to the consultants.

**3.6.9. Applications and Certifications for Payment.** Based on the **Designer's** observations of the Work and evaluations of the Contractor's applications for payment, the **Designer** shall review and certify the appropriate amounts due the Contractor within five (5) business days after receipt of the Contractor's application for payment, and such certifications shall be in the form requested by the **City**. The **Designer's** certification for payment shall constitute a representation to the **City** based on the **Designer's** observations at the site and on the data comprising the Contractor's application for payment that the Work has progressed to the point indicated and the quality of Work is in accordance with the Contract Documents. The foregoing representations are subject to minor deviations from the Contract Documents correctable prior to completion and to specific qualifications expressed by the **Designer**. The **Designer** is required to review and validate the certified payrolls. The **Designer** is required to reconcile the applications for payment with the certified payrolls. The issuance of a certificate for payment shall further constitute a representation that the Contractor is entitled to payment in the amount certified. Timely payment of Contractor is required by M.G.L. c. 30, §39K; therefore, the **Designer** shall establish office procedures assuring either immediate mail or messenger delivery of the approved applications for payment to the **City**.

**3.6.10. Rejection of Work.** The **Designer** shall have the responsibility, obligation, and authority to reject Work which (1) does not conform to the Contract Documents; (2) which the **Designer** believes to be defective; and (3) the **Designer** believes will not produce a completed Project that conforms to the Contract Documents or that will prejudice the integrity of the design concept of the completed Project as a functioning whole as indicated by the Contract Documents and shall promptly notify the **City** of such rejection. Whenever the **Designer** considers it necessary or advisable for implementation of the intent of the Contract Documents, the **Designer** will have the responsibility, obligation, and authority to require additional inspection or testing of the Work in accordance with the provisions of the Contract Documents, whether or not such Work is fabricated, installed, or completed; provided, however, the **Designer** must obtain the **City's** prior written approval of any such special inspection or testing. However, neither this authority of the **Designer** nor a decision made in good faith either to exercise or not to exercise such authority shall give rise to a duty or responsibility of the **Designer** to the Contractor, Subcontractors, Suppliers, other persons performing portions of the Work.

**3.6.11. Submittals.** The **Designer** shall review and approve or take other appropriate action upon the Contractor's submittals such as Proposed Change Orders, Shop Drawings, Product Data, and Samples, for the purpose of: (a) determining compliance with applicable laws, statutes, ordinances, codes, orders, rules, and regulations; and (b) determining whether the Work, when completed, will be in compliance with the requirements of the Contract Documents. The **Designer's** action shall be taken with such reasonable promptness as to cause no delay in the Work taking into account the time periods set forth in the latest schedule prepared by the Contractor and approved by the **Designer** and, in any event, such action shall be taken within fourteen (14) days after submittal to the **Designer**. The **Designer** shall indemnify the **City** for any monies paid by the **City** to the Contractor as a result of the **Designer's** delay in taking appropriate action, as described above, where such delay is not caused in any part by the **City**. Review of such submittals is not conducted for the purpose of determining the accuracy and completeness of other details such as dimensions and quantities or for substantiating instructions for installation or performance of equipment or systems designated by the Contractor, all of which remain the responsibility of the Contractor to the extent required by the Contract Documents. The **Designer's** review shall not constitute approval of safety precautions or, unless otherwise specifically stated by the **Designer**, of construction means, methods, techniques, sequences, or procedures. The **Designer's** approval of a specific item shall not indicate approval of an assembly of which the item is a component. When professional certification of performance characteristics of materials, systems, or equipment is required by the Contract Documents, the **Designer** shall be entitled to rely upon such certification to establish that the materials, systems, or equipment will meet the performance criteria required by the Contract Documents.

**3.6.12. Change Orders and Work Change Directives.** The **Designer** shall prepare Change Orders and Work Change Directives, with supporting documentation and data if deemed necessary by the **Designer** for the approval and execution in accordance with the Contract Documents, and may authorize minor changes in the Work not involving an adjustment in the Contract Sum or an extension of the Contract Time (which is the time in which the Work reaches final completion) and which are not inconsistent with the intent of the Contract Documents.

**3.6.13. Interpretations, Clarifications, and Decisions of the Designer.**

**3.6.13.1.** The **Designer** will interpret, clarify, and decide matters concerning performance under and requirements of the Contract Documents on written request of either the **City** or the Contractor. The **Designer's** response to such requests will be made with reasonable promptness and within the time set forth herein. Any such written interpretations, clarifications, or decisions shall be binding on the **City** and the

Contractor. Interpretations, clarifications, and decisions of the **Designer** shall be consistent with the intent of and reasonably inferable from the Contract Documents and shall be in writing or in the form of drawings. The **Designer** may, as the **Designer** judges desirable, issue additional drawings or instructions indicating in greater detail the construction or design of the various parts of the Work; such drawings or instructions may be effected by a Field Order or other notice to the Contractor, provided such drawings or instructions are reasonably consistent with the previously existing Contract Documents. The **Designer** shall not be liable for results of interpretations, clarifications, and decisions so rendered in good faith and in the absence of negligence by the **Designer**.

**3.6.13.2. Time Limit for Rendering Decisions.** The **Designer** shall render written interpretations, clarifications, and decisions within a reasonable time, but in no event more than seven (7) days after receipt of same.

**3.6.14. Aesthetic Effect.** The **Designer's** decisions on matters relating to aesthetic effect must be consistent with the **City's**. The **Designer** shall advise the **City** in matters relating to aesthetic effect; however, the **City's** decision in these matters shall be final.

**3.6.15. Claims.**

**3.6.15.1. Initial Referral.** All Claims, the bases of which arise prior to final payment or the earlier termination of the Contract, shall be referred initially to the **Designer** for action as provided herein.

**3.6.15.2. Time Period and Action.** The **Designer** shall review Claims and shall do one of the following within seven (7) days of receipt of the Claim:

**3.6.15.2.1.** defer any action with respect to all or any part of a Claim for the purpose of requesting and receiving additional information from either party;

**3.6.15.2.2.** decline to render a decision for any reason which it deems appropriate (including, but not limited to, the fact that the Claim involves allegations of fault on the part of the **Designer**); or

**3.6.15.2.3.** render a decision on all or a part of the Claim.

If the **Designer** requests additional information, the **Designer** shall take action with respect to the Claim no later than seven (7) days after receipt of the additional information. The **Designer** shall notify the parties in writing of its disposition of such Claim. If the **Designer** decides that the Work relating to such Claim should proceed regardless of its disposition of such Claim, the **Designer** shall issue to the Contractor a written order to proceed.

**3.6.15.3. Decisions.**

**3.6.15.3.1. Decisions by the City or the Designer.** (*Reference: M.G.L. c. 30, §39P*). In every case in which this Contract requires the **City**, any official, or its **Designer** to make a decision on interpretation of the Specifications, approval of equipment, material or any other approval, or progress of the Work, the decision shall be made promptly and, in any event, no later than [seven (7)] days after the written submission for decision; but if such decision requires extended investigation and study, the **City**, the official, or the **Designer** shall, within [seven (7)] days after the receipt of the submission, give the party making the submission written notice of the reasons why the decision cannot be made within the seven-day period and the date by which the decision will be made.

**3.6.15.4. Resolved Claims.** If a Claim is resolved, the **Designer** shall obtain or prepare the appropriate documentation and provide the **City** and the Contractor with a copy of same.

**3.6.16. Determination of Substantial and Final Completion.** On behalf of the **City**, the **Designer** shall conduct inspections, determine the dates of Substantial Completion and final completion, and shall issue a certificate of Substantial Completion, with the prior written consent of the **City**. Such inspections shall include a reasonable number of Site visits by the **Designer** and the **Designer's** engineering consultants. The **Designer** shall provide to the **City** a written report of all findings with recommendations for appropriate action. The **Designer** will receive and review (and approve or disapprove, as the case may be) written guarantees, operating manuals, spare parts lists, value charts, and related documents required by the Contract Documents to be assembled by the Contractor. When the **Designer** is satisfied that all such documents are complete as required by the Contract Documents, the **Designer** shall issue a final certificate of payment.

**3.6.17. Inspection Prior to End of Guarantee Period.** Notwithstanding any other provision in this Agreement, at least thirty (30) days prior to the expiration of the Contractor's guarantee period, the **Designer** shall assist the **City** in inspecting the Project at the **City's** request and provide to the **City** a written report of all findings with recommendations for appropriate action. Such inspections shall include a reasonable number of Site visits by the **Designer** and the **Designer's** engineering consultants.

**3.6.18. Certificate of Occupancy.** The **Designer** shall be responsible for satisfying any and all requirements with respect to services of an architect necessary to obtain a permanent certificate of occupancy under the Commonwealth of Massachusetts State Building Code.

**3.6.19. Limitation on the Designer's Responsibilities.**

**3.6.19.1.** Neither the **Designer's** authority to act under the provisions of the Contract Documents nor any decision made by the **Designer** in good faith to exercise or not to exercise such authority shall give rise to any duty or responsibility of the **Designer** to the Contractor, any Subcontractor, any Supplier, any surety for any of them, or any other person.

**3.6.19.1.1.** The **Designer** will not have control over or charge of and will not be responsible for construction means, methods, techniques, sequences, or procedures, or for safety precautions and programs in connection with the Work, since these are solely the Contractor's responsibility as provided in Article 5 of the General Terms and Conditions. The **Designer** will not be responsible for the Contractor's failure to carry out the Work in accordance with the Contract Documents. The **Designer** will not have control over or charge of and will not be responsible for acts or omissions of the Contractor, Subcontractors, Suppliers, or of any other persons performing portions of the Work.

**ARTICLE 4**

**DESIGNER'S ADDITIONAL SERVICES**

**4.1. IN GENERAL.** The services described hereunder shall be paid for by the **City** in addition to the compensation for Basic Services. Prior to performing any service which the **Designer** claims to be an Additional Service, the **Designer** shall notify the **City** in writing that the service is an Additional Service, and shall provide with such notice an estimate of the additional compensation which will be payable to the **Designer** for performing such service. Such service shall not be performed, nor shall such estimate be exceeded, without the **City's** prior written approval. Failure to so notify the **City** and obtain the **City's** written approval shall constitute a waiver of the **Designer's** claim for additional compensation on account of such services. These services shall be provided only if authorized or confirmed in writing by the **City**. Notwithstanding anything to the contrary in this Agreement, the **City** shall not be responsible to pay and the **Designer** shall not be entitled to receive compensation for any additional service if such service was required due to the fault of the **Designer** or the **Designer's** failure to perform in accordance with the terms of this Agreement. Neither the **Designer** nor its consultants shall be compensated for any services involved in preparing changes that are required for additional Work that should have been anticipated by the **Designer** in the preparation of the Construction Documents, as reasonably determined by the **City**.

**4.2. LIST OF ADDITIONAL SERVICES.** The following list of Additional Services is intended to be illustrative and not considered all inclusive:

**4.2.1.** Making major revisions in Plans, Specifications, or other documents when such major revisions are:

**4.2.1.1.** inconsistent with approvals or instructions previously given by the **City**, including revisions made necessary by adjustments in the **City's** program or project budget;

**4.2.1.2.** required by the enactment or revision of codes, laws, or regulations subsequent to the preparation of such documents; or

**4.2.1.3.** due to changes required as a result of the **City's** failure to render decisions in a timely manner and where such failure is in no way caused by the **Designer**.

**4.2.2.** Providing services required because of major changes in the Project instigated by the **City**;

**4.2.3.** Material design work requested by the **City** in connection with Change Orders, Construction Change Directives, and the Contractor's value engineering proposals, provided that evaluation and judgments of the proposed changes and value engineering substitutions shall be provided as a Basic Service;

**4.2.4.** Providing consultation concerning replacement of Work damaged by fire or other cause during construction, and furnishing services required in connection with the replacement of such Work; provided, however, that such services are not required as a result of the negligence of the **Designer**; and

**4.2.5.** Providing any other services not otherwise included in this Agreement.

## ARTICLE 5

### OTHER CONDITIONS OR SERVICES

**5.1.** **OTHER SERVICES.** Any other services which are part of Basic Services are set forth in APPENDIX D.

**5.2.** **HAZARDOUS MATERIALS.** Unless otherwise provided in this Agreement, the **Designer** and the **Designer's** consultants shall have no responsibility for the discovery, presence, handling, removal, or disposal of, or exposure of persons to hazardous materials in any form at the Project Site, including, but not limited to, asbestos, asbestos products, polychlorinated biphenyl, or other toxic substances, provided, however, the **Designer** shall report to the **City** the presence and location of any hazardous material observed by the **Designer** (or any material suspected to exist) or that an architect of similar skill and expertise should have observed.

## ARTICLE 6

### THE CITY'S RESPONSIBILITIES

**6.1.** **REQUIREMENTS FOR THE PROJECT.** The **City** shall consult with the **Designer** regarding requirements for the Project, including the **City's** contemplated objectives, schedule, constraints, and criteria, including space requirements and relationships, flexibility, expandability, special equipment, systems, and site requirements.

**6.2.** **BUDGET.** The **City** shall consult with the **Designer** in order to establish and update an overall budget for the Project, including the Construction Cost, the **City's** other costs and reasonable contingencies related to all of these costs.

**6.3.** **AUTHORIZED REPRESENTATIVE** The **City** shall designate a representative authorized to act on the **City's** behalf with respect to the Project. The **City** or such authorized representative shall render decisions in a timely manner pertaining to documents submitted by the **Designer** in order to avoid unreasonable delay in the orderly and sequential progress of the **Designer's** services.

**6.4.** **CONSULTANTS.** The **City** shall furnish the services of consultants not listed in the advertisement for the Request for Proposals when the **City** deems such services to be necessary.

**6.5.** **FURNISHING INFORMATION OR SERVICES.** Notwithstanding anything to the contrary written herein, the **City** shall only furnish information or services described in herein to the extent that any such information or service is reasonably required by the **Designer** to perform its services under this Agreement. The **Designer** shall review and confirm the sufficiency of any test and information furnished to the **Designer** by or on behalf of the **City** pursuant to this section.

**6.6.** **NOTICE OF FAULT OR DEFECT.** The **City** shall give prompt written notice to the **Designer**, if the **City** becomes aware of any fault or defect in the Project or nonconformance with the Contract Documents.

## ARTICLE 7

### USE OF THE DESIGNER'S PLANS, SPECIFICATIONS, AND OTHER DOCUMENTS

**7.1.** **IN GENERAL.** The Plans, Specifications, and other documents prepared by the **Designer** for this Project are instruments of the **Designer's** service for use solely with respect to this Project and, unless otherwise provided, the **Designer** shall be deemed the author of these documents and shall retain all common law, statutory, and other reserved rights, including the copyright. The **City** shall be permitted to retain copies, including reproducible copies, of the **Designer's** Plans, Specifications, and other documents for information and reference in connection with the **City's** use

and occupancy of the Project. The **Designer's** Plans, Specifications, or other documents shall not be used by the **City** or others on other projects, except by agreement in writing. However, it is expressly understood and agreed that the **City** shall have the right to utilize the Plans, Specifications, and other documents in the event the **City** expands the Project, corrects any deficiencies, or makes any renovations or repairs to the Project. In the event of termination or purported termination of this Agreement by either party, the **City** may use the Plans, Specifications, and other documents in connection with the Project, notwithstanding any dispute between the **City** and the **Designer** as to the reason for validity of the termination, provided only that the **Designer** has been paid for its work through the date of the termination, unless the matter of such payment is subject to litigation or other dispute resolution procedure provided for herein.

**7.2. OFFICIAL REGULATORY REQUIREMENTS.** Submission or distribution of the Plans, Specifications, and other documents to meet official regulatory requirements or for similar purposes in connection with the Project is not to be construed as publication in derogation of the **Designer's** reserved rights herein.

## ARTICLE 8

### BASIS OF COMPENSATION

**8.1. IN GENERAL.** For Basic Services, compensation shall be as provided in APPENDIX E.

**8.2. STIPULATED SUM.** Where the compensation is based on a stipulated sum, progress payments for Basic Services in each phase shall be as stated in APPENDIX F.

**8.3. MATERIAL CHANGE IN SCOPE OR SERVICES.** In the event of a material change in the scope or services of the Project or the **Designer's** services, the **Designer** shall continue to perform in accordance with the terms of this Agreement during the course of any renegotiation of the **Designer's** compensation hereunder. Equitable adjustments shall be made to the total dollar amount of this Agreement in the event of changes in scope or services herein. (Reference: M.G.L. c. 7, §38G).

**8.4. ADDITIONAL SERVICES OF THE DESIGNER.** For Additional Services of the **Designer**, compensation shall be as stated in APPENDIX C.

**8.5. ADDITIONAL SERVICES OF THE CONSULTANTS.** For additional services of consultants, compensation shall be the actual cost billed to the **Designer** for such services stated in APPENDIX G.

**8.6. REIMBURSABLE EXPENSES.** For Reimbursable Expenses, compensation shall be the actual cost billed to the **Designer** for such services.

## ARTICLE 9

### PAYMENT TO THE DESIGNER

**9.1.** The **City** shall make payments directly to the **Designer** within forty-five (45) days after the **City** receives and approves the **Designer's** detailed certified monthly statement. The detailed monthly statement must include, at minimum, itemized hours and work performed by the **Designer** (including, but not limited to, all employees of the **Designer** and its agents), and an itemized list of Reimbursable Expenses. Records of the **Designer's** expenses and hours pertaining to this Project shall be kept in accordance with generally accepted accounting principles, which principles shall be consistently applied. Said records shall be available to the **City** or its authorized representative upon reasonable notice for inspection and copying during regular business hours for six (6) years after the date of the final certificate of payment.

**9.2.** No payments will be made in advance of services rendered.

**9.3.** Deductions may be made from the **Designer's** compensation, if the **Designer** has not properly performed the services required in accordance with the terms of this Agreement.

## ARTICLE 10

### INSURANCE REQUIREMENTS

**10.1.** The **Designer** at its own expense must obtain and maintain a professional liability insurance policy covering negligent errors, omissions, and acts of the **Designer** or of any person for whose performance the **Designer** is legally

liable arising out of the performance of such contracts for design services. The **City** may require a consultant employed by the **Designer** subject to this subparagraph to obtain and maintain a similar liability insurance policy. If the **Designer** is required by the **City** to obtain all or a portion of such insurance coverage, it shall at its own expense furnish a certificate or certificates of insurance coverage to the **City** prior to the award of the contract. Certificates of insurance are attached hereto as APPENDIX H. Any amendments these insurance requirements are set forth in APPENDIX H.

**10.2.** Any insurance carrier utilized to fulfill the insurance requirements of this Contract shall have a minimum A.M. Best rating of A-X.

**10.3.** The **Designer** and its structural, mechanical, and electrical engineering consultants shall each maintain the following minimum insurance coverages:

**10.3.1.** Workers' Compensation insurance in compliance with Massachusetts law;

**10.3.2.** Employer's liability policy covering bodily injury by accident (\$100,000 each occurrence) and bodily injury by disease (\$100,000 each employee, \$500,000 policy limit);

**10.3.3.** Comprehensive automobile liability insurance including hired, non-owned, and leased vehicles, if any, in the amount of \$1,000,000 covering personal injury, bodily injury, and property damage;

**10.3.4.** Valuable Papers insurance in the amount of \$100,000 covering damage to plans, drawings, computations, filed notes, or other similar data relating to the Work covered by this Agreement;

**10.3.5.** Commercial general liability insurance with a primary limit of not less than \$1,000,000 combined single limit and naming the **City** as an additional insured; and

**10.3.6.** Professional Liability insurance in an amount not less than \$1,000,000 or ten per cent (10%) of the Project's estimated cost of construction, or such larger amounts as the **City** may require, for the applicable period of limitations, including contractual liability coverage with all coverage retroactive to the earlier date of this Agreement or the commencement of the **Designer's** services in relation to the Project.

**10.4.** All insurance shall be provided by companies qualified and licensed to do business in the Commonwealth of Massachusetts and acceptable to the **City**, and shall be maintained for a period of six (6) years following the last performance of services under this Agreement. Certificates evidencing such insurance shall be furnished to the **City** upon the execution of this Agreement by the **Designer** and upon each renewal period thereafter. The policies shall provide that the policies shall not be cancelled, renewed, or amended without thirty (30) days' prior notice to the **City**. All requests by the **Designer** for approval of engineers or other consultants shall be accompanied by certificates setting forth the types and amounts of insurance carried by them. The **Designer** shall require each such engineer or other consultant approved by the **City** to maintain the insurance shown in such certificate in accordance with the provisions of this paragraph.

## ARTICLE 11

### STATUTORY RECORD-KEEPING AND RECORD-FILING REQUIREMENTS (M.G.L. C. 30, §39R)

**11.1.** The **Designer** shall make and keep for at least six years after final payment, books, records, and accounts which in reasonable detail accurately and fairly reflect the transactions and dispositions of the **Designer**.

**11.2.** Until the expiration of six (6) years after final payment, the office of inspector general, and the deputy commissioner of capital planning and operations shall have the right to examine any books, documents, papers or records of the **Designer** or of its subcontractors that directly pertain to and involve transactions relating to, the **Designer** or its subcontractors.

**11.3.** The **Designer** shall describe any change in the method of maintaining records or recording transactions which materially affect any statements filed with the **City**, including in its description the date of the change and reasons therefor, and shall accompany said description with a letter from the **Designer's** independent certified public accountant approving or otherwise commenting on the changes.

**11.4.** The **Designer** has filed a statement of management ("management," as used in these paragraphs is defined in M.G.L. c. 30, §39R(a)(7) as "the chief executive officers, partners, principals or other person or persons primarily

Request for Qualifications, Municipal Facilities Improvement Plan- Thursday, January 15, 2015 by 11:00 AM responsible for the financial and operational policies and practices of the contractor" which is the **Designer** herein) on internal accounting controls as set forth in M.G.L. c. 30, §39R(c) prior to the execution of this Agreement.

**11.5.** The **Designer** must file with the **City** a statement of management as to whether the system of internal accounting controls of the **Designer** and its subsidiaries reasonably assures that:

**11.5.1.** transactions are executed in accordance with management's general and specific authorization;

**11.5.2.** transactions are recorded as necessary:

**11.5.2.1.** to permit preparation of financial statements in conformity with generally accepted accounting principles, and

**11.5.2.2.** to maintain accountability for assets;

**11.5.3.** access to assets is permitted only in accordance with management's general or specific authorization; and

**11.5.4.** the record accountability for assets is compared with the existing assets at reasonable intervals and appropriate action was taken with respect to any difference.

**11.6.** The **Designer** has filed with DCAM prior to the execution of this Agreement and will continue to file annually, an audited financial statement for the most recent completed fiscal year as set forth in M.G.L. c. 30, §39R(d). The final statement filed shall include the date of final payment. All statements shall be accompanied by an accountant's report. Such statements shall be made available to the **City** upon request.

**11.7.** The **Designer** shall file with the **City** a statement prepared and signed by an independent certified public accountant, stating that s/he has examined the statement of management on internal accounting controls, and expressing an opinion as to:

**11.7.1.** whether the representations of management in response to this paragraph and the previous paragraph are consistent with the result of management's evaluation of the system of internal accounting controls; and

**11.7.2.** whether such representations of management are, in addition, reasonable with respect to transactions and assets in amounts which would be material when measured in relation to the **Designer's** financial statements.

**NOTE: RECORDS AND STATEMENTS REQUIRED TO BE MADE, KEPT OR FILED UNDER THE PROVISIONS OF M.G.L. c. 30, §39R ARE NOT PUBLIC RECORDS AS DEFINED IN M.G.L. c.4, §7 AND SHALL NOT BE OPEN TO PUBLIC INSPECTION, EXCEPT AS PROVIDED HEREIN.**

(Reference: M.G.L. c. 30, §39R)

## ARTICLE 12

### TERMINATION, SUSPENSION, OR ABANDONMENT

**12.1.** Except for reasons of nonpayment, this Agreement may be terminated by either party upon not less than seven (7) days' written notice should the other party fail to perform in accordance with the terms of this Agreement through no fault of the party initiating the termination and may be terminated without cause by the **City** upon at least seven (7) days' written notice to the **Designer**. In the event this Agreement is terminated by the **City** pursuant to this paragraph, the **Designer** shall be entitled to receive compensation for Basic and Additional Services properly performed and for all substantiated Reimbursable Expenses incurred to the date of the notice of termination, but in no event shall compensation exceed the amount specified hereafter if the Project does not proceed and in no event shall any payment be due earlier than such payment would otherwise be due hereunder. Moreover, the **City** shall be entitled to retain from the monies alleged to be due to the **Designer** an amount that reasonably reflects the cost and expense incurred or to be incurred by the **City** associated with the termination, if the termination is with cause.

**12.2.** The **City** reserves the right to stop or suspend the work upon seven (7) days' written notice to the **Designer**, with no resulting fee adjustment to the **Designer**, unless such suspension extends for more than twelve (12) months, in which case the **Designer's** compensation shall be equitably adjusted when the project is resumed to provide for expenses incurred in the interruption and resumption of the **Designer's** services. The **Designer** shall have no cause for termination of this Agreement based on suspension of the Project unless such suspension extends for more than twelve (12) months.

**12.3.** Persistent failure by the **City** to make payments to the **Designer** in accordance with this Agreement or persistent failure of the **City** to pay the **Designer** within forty-five (45) days of receipt of a statement for services properly performed shall be considered nonperformance and cause for termination. "Persistent" herein shall mean at least three occasions.

**12.4.** If the **City** fails to make payment when due for services and expenses properly performed, the **Designer** may, upon thirty (30) days' written notice to the **City**, suspend performance of services under this Agreement. Unless the **Designer** receives within thirty (30) days of the date of the notice payment in full for such services that have been properly performed, the suspension shall take effect without further notice. In the event of a suspension of services, the **Designer** shall have no liability to the **City** for delay or damage caused by the **City** because of such suspension of services.

## ARTICLE 13

### MISCELLANEOUS PROVISIONS

**13.1. GOVERNING LAW.** This Agreement shall be governed by the laws of the Commonwealth of Massachusetts.

**13.2. VENUE.** Venue for any court action or proceeding shall be Middlesex County in the Commonwealth of Massachusetts only. The **Contractor**, all Subcontractors, and Suppliers waive any and all jurisdictional and venue defenses.

**13.3. PARTNERS, SUCCESSORS, ASSIGNS, ETC.** The **City** and the **Designer**, respectively, bind themselves, their partners, successors, assigns, and legal representatives to the other party to this Agreement and to the partners, successors, assigns, and legal representative of such other party with respect to all covenants of this Agreement.

**13.4. PROHIBITION AGAINST ASSIGNMENT.** The **Designer** shall not assign, in whole or in part, its rights and obligations under the Contract Documents without prior written consent of the **City**. An assignment without the prior written consent of the **City** shall not relieve the **Designer** of its obligations thereunder.

**13.5. ENTIRE AGREEMENT.** This Agreement represents the entire and integrated agreement between the **City** and the **Designer** and supersedes all prior negotiations, representations, or agreements, either written or oral. This Agreement can be amended only by a written instrument signed by both the **City** and the **Designer**.

**13.6. THIRD-PARTY BENEFICIARIES.** Nothing contained in this Agreement shall create a contractual relationship with or a cause of action in favor of a third party against either the **City** or the **Designer**.

**13.7. NOTICES AND DEMANDS.** Notices and demands required by or permitted to be given hereunder shall be hand-delivered or given by registered or certified mail and shall be addressed to the parties at the addresses set forth in APPENDIX I. Such notices and demands may be sent by facsimile transmission if such transmission is followed by hand delivery or registered or certified mail on the same day or the following business day. Notice and demands shall be deemed to have been given when delivered, or when mailed, or when transmitted by facsimile, if followed by hand delivery or registered or certified mail as provided herein.

**13.8. WAIVER OF RIGHTS.** The **City's** review, approval, acceptance, or payment for services under this Agreement shall not operate as a waiver of any rights under this Agreement and the **Designer** shall be and shall remain liable to the **City** for all damages incurred by the **City** as the result of the **Designer's** failure to perform in conformance with the terms and conditions of this Agreement. The rights and remedies of the **City** provided for under this Agreement are in addition to any other rights or remedies provided or allowed by law.

**13.9. PERSONAL LIABILITY.** No member, officer, director, trustee, representative, consultant, volunteer participant, or employee of the **City** shall be personally liable to the **Designer** under any term or provision of this Agreement for the **City's** payment obligation or otherwise, or because of any breach hereof.

**13.10. INDEMNIFICATION.** The **Designer** shall indemnify and defend the **City** from and against all claims, costs, and liability arising out of the **Designer's** Services hereunder, to the extent that such claims, costs, and liability are the result of the negligent acts, errors, or omissions of the **Designer**, or breaches by the **Designer** of its obligations hereunder or (with respect to the **Designer's** duty to defend) are claimed to be the result thereof.

**13.11. DESIGNER'S PRINCIPALS AND SENIOR PERSONNEL.** The **City** is relying on the continued participation in the Project of the principals and senior personnel whose names and time commitments and, where applicable,

Massachusetts professional registration numbers are listed in the attached APPENDIX J. The **Designer** shall not remove any such individual from the Project or reduce his or her time commitment to the Project without the **City's** written consent unless such individual dies, becomes disabled, or terminates his or her employment. The replacement of any individual listed in APPENDIX J shall be subject to the **City's** written approval.

**13.12 USE OF PROJECT-RELATED DOCUMENTS.** The **Designer** may, upon prior written consent of the **City**, include representations of the design of the Project, including photographs of the exterior and interior, among the **Designer's** promotional and professional materials. The **Designer's** materials shall not include the **City's** confidential or proprietary information if the **City** has previously advised the **Designer** in writing of the specific information considered by the **City** to be confidential or proprietary. The **City** shall provide professional credit for the **Designer** on the construction sign and in the promotional materials for the Project. The **City** considers all information concerning the Project to be confidential and proprietary unless otherwise expressly indicated in writing to the **Designer**.

#### ARTICLE 14

#### CERTIFICATIONS

**14.1.** The undersigned **Designer** certifies under the penalties of perjury that:

**14.1.1.** the **Designer** has not given, offered or agreed to give any gift contribution or offer of employment as an inducement for, or in connection with, the award of a contract for design services;

**14.1.2.** no consultant to, or subcontractor for the **Designer** has given, offered or agreed to give any gift, contribution, or offer of employment to the **Designer**, or to any other person, corporation, or entity as an inducement for or in connection with the award to the consultant or subcontractor of a contract by the **Designer**;

**14.1.3.** no person, corporation, or other entity, other than a bona fide, full-time employee of the **Designer** has been retained or hired to solicit for or in any way assist the **Designer** in obtaining the contract for design services upon an agreement or understanding that such person, corporation, or other entity be paid a fee or other consideration contingent upon the award of the contract to the designer;

**14.1.4.** the **Designer** has internal accounting controls as required by M.G.L. c. 30, §39R and the **Designer** shall:

**14.1.4.1.** for a six-year period after the final payment maintain accurate books, records, and accounts which in reasonable detail accurately and fairly reflect the transactions and dispositions of the **Designer**;

**14.1.4.2.** file regular statements of management concerning internal auditing controls; and

**14.1.4.3.** file an annual audited financial statement; and submit a statement from an independent certified public account that such C.P.A. or public accountant has examined management's internal auditing controls and expresses an opinion as to their consistency with management's statements and whether such statements are reasonable with respect to transactions and assets that are substantial in relation to the **Designer's** financial statements, as provided by M.G.L. c. 7, §38H(e) and

**14.1.5.** the **Designer** has filed a statement of management on internal accounting controls as set forth in M.G.L. c. 30, §39R(c) prior to the execution of this Agreement;

**14.1.6.** the **Designer** has filed with DCAM prior to the execution of this Agreement an audited financial statement for the most recent completed fiscal year as set forth in M.G.L. c. 30, §39R(d); and

**14.1.7.** the **Engineer** has complied with all the laws of the Commonwealth pertaining to taxes, reporting of employees and contractors, and withholding and remitting child support (M.G.L. c. 62C, §49A).

CITY OF CAMBRIDGE

DESIGNER

\_\_\_\_\_  
Richard C. Rossi  
City Manager

\_\_\_\_\_  
Signature

APPROVED AS TO FORM:

By:

\_\_\_\_\_  
Nancy E. Glowa  
City Solicitor

\_\_\_\_\_  
Print Name and Title

\_\_\_\_\_  
Amy L. Witts  
Purchasing Agent

**REQUEST FOR PROPOSALS  
APPENDIX B**

**SCHEDULE OF PERFORMANCE OF THE DESIGNER**

**APPENDIX C**

**COMPENSATION FOR ADDITIONAL SERVICES**

**Out-of-Court**

**In Court**

**Witness Fee**

**\$ \_\_\_\_\_**

**\$ \_\_\_\_\_**

**APPENDIX D**

**ADDITIONAL BASIC SERVICES**

**APPENDIX E**

**COMPENSATION FOR BASIC SERVICES**

**APPENDIX F**

**COMPENSATION BASED ON A STIPULATED SUM**

**APPENDIX G**

**COMPENSATION FOR ADDITIONAL SERVICES OF CONSULTANTS**

**APPENDIX H**

**CERTIFICATES OF INSURANCE  
AND  
ADDITIONAL INSURANCE REQUIREMENTS**

**APPENDIX I**

**NOTICES**

Notice to the **City** shall be addressed to:

City Manager  
City of Cambridge  
795 Massachusetts Avenue  
Cambridge, MA 02139  
Facsimile: (617) 349-4007

Notice to the **Designer** shall be addressed to:

Name of Designer \_\_\_\_\_  
Street Address \_\_\_\_\_  
City/State/Zip Code \_\_\_\_\_  
Phone Number \_\_\_\_\_  
Fax Number \_\_\_\_\_

**APPENDIX J**

**MASSACHUSETTS PROFESSIONAL REGISTRATION NUMBERS  
AND  
EXPIRATION DATES**

**NAME**

**REGISTRATION NUMBER**

**EXPIRATION DATES**

**APPENDIX K**

**TRUTH-IN-NEGOTIATIONS CERTIFICATE**

The undersigned hereby certifies under the penalties of perjury that the wage rates and other costs used to support its compensation are accurate, complete and current at the time of contracting.

The undersigned agrees that the original contract price and any additions to the contract may be adjusted within one year of completion of the contract to exclude any significant amounts if the City determines that the fee was increased by such amounts due to inaccurate, incomplete or noncurrent wage rates or other costs.

\_\_\_\_\_  
«NAME OF DESIGNER»

BY:

\_\_\_\_\_  
SIGNATURE

\_\_\_\_\_  
TITLE

\_\_\_\_\_  
PRINT NAME OF SIGNATORY

\_\_\_\_\_  
DATE

PROJECT: «NAME OF PROJECT»

**Reference: M.G.L. c. 7, §38H(b)**