CITY OF CAMBRIDGE

SNOW PLOWING SERVICES

The City of Cambridge is seeking independent contractors to provide snow plowing services for the City as follows:

**CONTRACT PERIOD:** NOVEMBER 1, 2019 THROUGH MAY 16, 2020

**DESCRIPTION:** Contractors will provide individuals, trucks and equipment necessary to perform snow plowing services. Equipment is to include trucks for snow plowing complete with plows and necessary drivers, dump trucks complete with tailgates and such additional side boards to provide a minimum body height of 3’6” and complete with necessary drivers, complete with blades and/or buckets for snow plowing.

**INFORMATION REQUIRED:** Contractors must submit the information application provided by the city and a copy of current vehicle registration for all vehicles and current license for all drivers that will be used for this service, W-9, Cori Compliance Form, Anti-Collusion/Tax Compliance Form, Insurance and Worker's Compensation Insurance or Affidavit.

**LIVING WAGE REQUIREMENTS:** The City of Cambridge has Living Wage Requirement that established minimum hourly rates for all personnel that work inside the city limits. The City of Cambridge living wage as of March 1, 2019 is $16.15 per hour. The living wage requirements are attached.

**INSURANCE:** Each Contractor must provide evidence of automobile liability insurance covering all automobiles and registered vehicles. Commercial liability insurance “mobile equipment” and for injury due to an accident caused by snow plowers’ work (bobcats, backhoes, front end loaders, etc.) and worker’s compensation (if applicable-if not applicable contractor must sign affidavit provided by the city).

A contract with the City for these services does not guarantee that the services will be utilized. Contractors will be called depending on the needs of the City.

**DEADLINE:** Applications must be received in the Purchasing Department no later than Monday November 15, 2019 by 5:00p.m.

The City will consider extending the deadline if necessary.

Incomplete Applications will not be accepted.

*Special attention is called to the addition of section “h” in the specifications. *

Elleabeth Unger
PURCHASING AGENT
The City of Cambridge is seeking independent contractors to provide snow plowing services on an as-needed basis as follows:

**CONTRACT PERIOD:** NOVEMBER 1, 2019 THROUGH MAY 16, 2020

**DESCRIPTION:** Contractors will provide individuals, trucks and equipment necessary to perform snow plowing services. Equipment will include trucks for snow plowing complete with plows and necessary drivers, dump trucks complete with tailgates and such additional side boards to provide a minimum body height of 3'6" and complete with necessary drivers, complete with blades and/or buckets for snow plowing.

**CONTRACT PRICES:** Prices are set by the City as follows and shall remain fixed for the duration of the contract. Please note that the City does not pay overtime rates.

**CONTRACT AMOUNT:** A contract with the City for these services does not guarantee that the services will be utilized. Contractors will be called depending on the needs of the City.

**CONTRACT PRICES:**

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SPECIFICATIONS: The work to be performed under these contracts shall be in accordance with the following specifications and conditions:

a. All trucks used by the Contractor for plowing snow must have a manufacturer's rating of three (3) tons or more.

b. It is specifically understood that all equipment shall be in A-1 condition capable of performing work without unforeseen breakdown.

c. All vehicles with salters will need to be calibrated and certified by the City of Cambridge. Contractors must be available to have salters calibrated on either Saturday December 7th or 14th.

d. The City reserves the right to reject any equipment older than model year 2007.

e. Should a breakdown occur to equipment owned by the Contractor, credit shall be allowed only up to conclusion of the half hour in which breakdown occurred.

f. All contractors shall be responsible for filling their vehicles or equipment with diesel fuel, gasoline or motor oil. The City will not provide fuel.

g. It is understood that all snow plowing contractors shall report with fully equipped vehicles, including and plows, ballast and fuel. Ballast materials will NOT be supplied by the City. Salt and de-icing material will be supplied by the City of Cambridge for salters hired by the City for that purpose only.

h. Plowing time will be computed and credited in the following manner:

Plowing time will commence when hired truck has checked in with the Public Works Operations Supervisor or his/her authorized assistant.

The Contractor shall report to the Public Works Yard at 147 Hampshire Street, or designated starting location, within one hour after being notified to report or at a time determined by the City and at which time each operator will check in/sign-in with the City supervisor. All sub-contractors are responsible to know the contractor they are working for and shall check in under the contractor’s name. If the Contractor responds within the one hour time frame or at specified time, a one-hour hook-up fee at the unit rate of the equipment ordered shall apply.

NOTE: Upon check-out the contractor must notify the Public Works Operations Supervisor or his/her authorized assistant prior to terminating plowing services. The Public Works Operational Supervisor reserves the right to end plowing services at any point during the storm and will notify contractors of ending time.

i. Each contractor will be issued a GPS device with charger. Contractor will receive unit during first snow storm. The unit will be the responsibility of the contractor for the remainder of the season and returned after the last storm. The unit shall be turned on once the contractor is at the designated check in point for each storm. If the unit is not turned on the contractor will not be checked in and will not receive payment.

This unit must be on at all times during the snow operation. Failure to keep the cell phone charged/on may result in the immediate dismissal of the contractor. The contractor is required to provide a means to charge the device in the vehicle using the provided 12 V cigarette lighter plug and charger. If the contractor does not return the equipment to the City at the end of the snow season, the cost of the equipment will be deducted from the contractor’s final payment.

j. Manufacturer's ratings on all equipment used must be certified by the company from which such equipment was purchased.

k. The Contractor's equipment must be covered by the types of insurance specified herein for the protection of the City of Cambridge while performing services for said City.

l. Contractor shall assure compliance of its equipment and drivers with all federal, state and local regulations, including but not limited to the Registry of Motor Vehicles and the U.S. Department of Transportation.

m. It is understood that during snow plowing it shall be the responsibility of the Contractor to direct its operators to check both in and out with the Public Works Supervisor.
n. The City reserves the right to terminate the Contractor’s services if the driver or operator cannot be located or does not respond when contacted during a storm.

o. All vehicles must be equipped with cell phones at no additional cost to the City. Phone numbers must be reported to the Snow Operations Supervisor.

p. The Contractor must provide a fully qualified, licensed and responsible driver for each vehicle. The contractor must provide the name of each driver/operator to the Public Works Supervisor overseeing the route and all licenses must be made available for inspection any time during a snow plowing operation assignment.

q. All Contractors must provide the state vehicle registration showing equipment type, gross vehicle weight and license plate number for vehicles and heavy equipment.

r. For streets, contracted plowing operations shall be performed as close to bare pavement as possible and all streets shall be widened to maximum width. All intersections shall be cleaned to their full widths. Care will be made not to pile snow on sidewalk corners, but pushed beyond the radii and equally distributed along the curb line.

s. No payment will be made until approved contracts are on file with the DPW and Comptroller of Accounts.

INVOICES: The Department of Public Works will send contractors a draft invoice within ten days of storm. The contractor will review, sign and return the invoice to the Department of Public Works. All discrepancies contained in the invoice shall be brought to the attention of the Department of Public Works Contractor Supervisor immediately. Once discrepancies are resolved a new invoice will be sent to the contractor for signature. Contractors must provide a valid email address to the Department of Public Works in order to receive invoices.

INFORMATION REQUIRED: Contractors must submit the information application provided by the city and a copy of current vehicle registration for all vehicles and current license for all drivers that will be used for this service, W-9 Form, Cori Compliance Form, Anti-Collusion/Tax Compliance Form, Insurance and Worker’s Compensation Insurance or Affidavit.

LIVING WAGE: The City of Cambridge has Living Wage requirement that establishes minimum hourly rates for all personnel who work inside the City limits. The City of Cambridge's Living Wage as of March 1, 2019 is $16.15 per hour. The Living Wage requirements are attached.

INSURANCE: Each contractor must provide evidence of insurance covering commercial liability, automotive (for all owned, non-owned, leased and hired vehicles) and worker's compensation (if applicable-if not applicable contractor must sign affidavit provided by the City).

PURCHASING AGENT
THIS FORM MUST BE SUBMITTED WITH FOUR ORIGINAL CERTIFICATES OF INSURANCE EVIDENCING THE EXISTENCE OF THE POLICIES SET FORTH IN THE SPECIFICATIONS FOR EACH ITEM, CHECK OFF WHETHER YOU WILL PROVIDE SNOW PLOWING, SNOW CLEARING OR BOTH SERVICES.

FOR EACH ITEM COMPLETE WITH SNOWPLOWS, CHAINS, BALLASTS AND NECESSARY DRIVERS; DUMP TRUCKS COMPLETE WITH 6-YARD MATERIAL SPREADERS AND NECESSARY OPERATORS:

**USE ADDITIONAL PAGES IF NECESSARY**

<table>
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<tr>
<th>EQUIPMENT</th>
<th>HOURLY RATE</th>
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### SNOW PLOWING SERVICES

**FILE NO. 8814**

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**FOR ALL CONTRACTORS, PLEASE STATE THE FOLLOWING:**

CELL OR MOBILE PHONE NUMBER: ________________________________

NAME OF CONTACT PERSON: ________________________________

*I certify under the penalties of perjury that I have complied with all of the laws of the Commonwealth of Massachusetts relating to taxes, reporting of employees and contractors and withholding and remitting child support.*

SIGNATURE ________________________________

NAME OF COMPANY ________________________________

ADDRESS ________________________________ TELEPHONE NUMBER(S) ________________________________

CITY, STATE, ZIP CODE ________________________________
ORDINANCE NUMBER 1376

Final Publication Number 3390. First Publication in the Chronicle on November 5, 2015.

City of Cambridge

In the Year Two Thousand and Fifteen

AN ORDINANCE

In amendment to the Ordinance entitled “Municipal Code of the City of Cambridge”

Be it ordained by the City Council of the City of Cambridge that the Municipal Code of the City of Cambridge be amended as follows:

Chapter 2.121

LIVING WAGE ORDINANCE Sections:

2.121.010 Title and Purpose
2.121.020 Definitions
2.121.030 Living Wage
2.121.040 Waivers and Exceptions
2.121.050 Notification Requirements
2.121.060 Duties of covered Employers
2.121.070 Community Advisory Board
2.121.080 Enforcement
2.121.090 Severability
2.121.100 Effective Date

2.121.010 Title and Purpose.

This Chapter shall be known as the ”Cambridge Living Wage Ordinance”. The purpose of this ordinance is to assure that employees of the City of Cambridge and employees of City contractors, subcontractors and beneficiaries of tax abatements, loans, grants, subsidies and other assistance provided by the City earn an hourly wage that is needed to support a family of four.

2.121.020 Definitions.

For the purposes of this ordinance, the term:

(a) "Applicable Department" means the Personnel Department for employees of the City of Cambridge, the Purchasing Department, with the advice and assistance of the appropriate
department which receives the services, for Covered Employers who contract or subcontract with
the City of Cambridge, the School Department for employees, contractors and subcontractors
of the School Department, and the City Manager's Office for any other Person who is a
Beneficiary of assistance other than a contract or subcontract.

(b) "Assistance" means:

(1) any grant, loan, tax incentive, bond financing, subsidy, or other form of assistance
valued at least $10,000 that an employer receives by or through the authority or approval of
the City of Cambridge, including, but not limited to, c. 121A tax abatements, industrial
development bonds, Community Development Block Grant (CDBG) loans and grants,
Enterprise Zone designations awarded after the effective date of this Chapter, and the lease of City
owned land or buildings below market value; and

(2) any service contract, as defined herein, of at least $10,000 with the City of
Cambridge that is made with an employer to provide services pursuant to G.L.C. 30B or
other public procurement laws, awarded, renegotiated or renewed after the effective date of
this Chapter.

(3) any service subcontract, as defined herein, of at least $10,000.

(c) "Beneficiary" means:

(1) any person who is a recipient of Assistance;
(2) any company or person that is a tenant or sub-tenant, leaseholder or sub-
leaseholder of a recipient of Assistance, provided that said company or person employs
at least 25 persons and occupies property or uses equipment or property that is improved or
developed as a result of Assistance, after the effective date of this Chapter; and

(d) Covered Employer" means the City of Cambridge or a Beneficiary of Assistance, but does
not include a Covered Building Services Employer.

(e) "Covered Employee" means:

(1) a person employed by the City of Cambridge except for persons in those
positions listed in Section 2.121.040(j) of this ordinance; and

(2) a person, other than a Covered Building Service Employee, employed by a
Covered Employer, or a person employed by an independent contractor doing business with a
Covered Employer, who would directly expend any of his or her time on the activities funded by
the contract or the activities for which the Beneficiary received the Assistance, except for
persons in those positions listed in Section 2.121.040(j) of this ordinance.

(f) "Living Wage" has the meaning stated in Section 2.121.030.

(g) "Person" means one or more of the following or their agents, employees, servants,
representatives, and legal representatives: individuals, corporations, partnerships, joint
ventures, associations, labor organizations, educational institutions, mutual companies,
joint-stock companies, trusts, unincorporated organizations, trustees, trustees in
bankruptcy, receivers, fiduciaries, and all other entities recognized at law by the
Commonwealth of Massachusetts.
(h) **“Service Contract”** means a contract let to a contractor by the City of Cambridge for the furnishing of services, to or for the City, except contracts where services are incidental to the delivery of products, equipment or commodities. A contract for the purchase or lease of goods, products, equipment, supplies or other property is not a “service contract” for the purposes of this definition.

(i) **“Service Subcontract”** means a subcontract primarily for the furnishing of services, to or for a recipient of Assistance, except where services are incidental to the delivery of products, equipment or commodities. A contract for the purchase or lease of goods, products, equipment, supplies or other property is not a “service subcontract” for the purposes of this definition.

(j) **“Covered Building Service Employee”** means any person performing building service work for a Covered Building Service Employer, either directly or through a contract or subcontract.

(k) **“Building Services” or “Building Service Work”** means work performed in connection with the cleaning of buildings and security guard services.

(l) **“Covered Building Service Contract”** means a contract or subcontract to provide Building Services to the City of Cambridge or any of its departments or subdivisions.

(m) **“Covered Building Service Contractor” or “Covered Building Service Employer”** means an entity providing Building Services on a Covered Building Service Contract or subcontract with the City or any of its departments or subdivisions.

(n) **“Standard Compensation”** has the meaning stated in Section 2.121.040.

2.121.030 Living Wage.

(a) **Applicability.** Covered Employers shall pay no less than the Living Wage to their employees.

(b) **Amount of wage.** The Living Wage shall be calculated on an hourly basis and shall be no less than $10.00, subject to adjustment as provided herein. The Living Wage shall be upwardly adjusted each year no later than March first in proportion to the increase at the immediately preceding December 31 over the year earlier level of the Annual Average Consumer Price Index for All Urban Consumers (CPI-U) Boston-Lawrence-Salem, MA - NH, as published by the Bureau of Labor Statistics, United States Department of Labor applied to $10.00.

(c) **No reduction in collective bargaining wage rates.** Nothing in this Chapter shall be read to require or authorize any beneficiary to reduce wages set by a collective bargaining agreement.

(d) **Cuts in non-wage benefits prohibited.** No Beneficiary will fund wage increases required by this Chapter, or otherwise respond to the provisions of this Chapter, by reducing the health, insurance, pension, vacation, or other non-wage benefits of any of its employees.

2.121.040 “Standard Compensation”
(a) **Applicability.** Covered Building Services Employers shall pay no less than the Standard Compensation to Covered Building Service Employees.

(b) **Standard Compensation** shall include the standard hourly rate of pay for the relevant classification.

(c) **Amount.** (i) The “Standard Hourly Rate of Pay” for Covered Building Service Employees other than for security guards shall be the greatest of the following:

1. The Living Wage rate as defined in 2.121.030; or

2. the prescribed rate of wages as determined by the director of the department of labor standards pursuant to section 27H of chapter 149 of the General Laws of Massachusetts;

(ii) The “Standard Hourly Rate of Pay for security guards” shall be the greatest of the following:

1. The Living Wage rate as defined in 2.121.030; or

2. the prescribed rate of wages as determined by the director of the department of labor standards pursuant to section 3 of chapter 195 of the Massachusetts Acts of 2014; or

3. the hourly rate paid to workers in the relevant classification under a preceding Building Service Contract.

(iii) The Standard Hourly Rate of Pay for Covered Building Service Employees other than for security guards shall be annually adjusted to be no less than the greatest of the following:

1. the previous hourly rate of pay increased by the annual percentage difference between the current Boston-Lawrence-Salem, MA - NH Consumer Price Index (CPI) for all items for All Urban Consumers and the same CPI for the same month of the previous year, or

2. the current prescribed rate of wages as determined by the director of the department of labor standards pursuant to section 27H of chapter 149 of the General Laws of Massachusetts.

(iv) The Standard Hourly Rate of Pay for security guards shall be annually adjusted to be no less than the greatest of the following:

1. the previous hourly rate of pay increased by the annual percentage difference between the current Boston-Lawrence-Salem, MA - NH Consumer Price Index (CPI) for all items for All Urban Consumers and the same CPI for the same month of the previous year, or

2. the current prescribed rate of wages as determined by the director of the department of labor standards pursuant to section 3 of chapter 195 of the Massachusetts Acts of 2014.

(v) “Standard Benefits” for Covered Building Service Employees other than for security guards shall be an hourly supplement furnished by a Covered Building Service Employer to a Covered Building Service Employee in one of the following ways: (1) in the form of health and other benefits (not including paid leave) that cost the Covered Building Service Employer the entire
required hourly supplemental amount; (2) by providing a portion of the required hourly supplement in the form of health and other benefits (not including paid leave) and the balance in cash; or (3) by providing the entire supplement in cash. The required hourly supplemental rate shall be equal to the greatest of the following: (1) the monetary value of the health and other benefits (not including paid leave) provided under the prescribed rate of wages as determined by the director of the department of labor standards pursuant to section 27H of chapter 149 of the General Laws of Massachusetts; or (2) twenty percent (20%) of the standard hourly rate of pay.

(vii) “Standard Benefits for security guards” shall be an hourly supplement furnished by a Covered Building Service Employer to a Covered Building Service Employee in one of the following ways: (1) in the form of health and other benefits (not including paid leave) that cost the Covered Building Service Employer the entire required hourly supplemental amount; (2) by providing a portion of the required hourly supplement in the form of health and other benefits (not including paid leave) and the balance in cash; or (3) by providing the entire supplement in cash. The required hourly supplemental rate shall be equal to the greatest of the following: the monetary value of the health and other benefits (not including paid leave) provided under the prescribed rate of wages as determined by the director of the department of labor standards pursuant to section 3 of chapter 195 of the Massachusetts Acts of 2014; or (2) twenty percent (20%) of the standard hourly rate of pay.

(viii) For the purposes of this section, “benefits” shall not include workers compensation or other legally mandated insurance, nor shall it include the value of any benefit for which the Covered Building Service Employee is eligible, but for which no payment is actually made by a Covered Building Service Employer to the Covered Building Service Employee or to any other party on the Covered Building Service Employee’s behalf, because the Covered Building Service Employee either does not actually utilize or does not elect to receive the benefit for any reason.

(ix) Standard benefits for Covered Building Service Employees other than for security guards shall be adjusted annually to be no less that equal to the value of the greatest of the following: (1) the value of the previous standard benefits increased by the annual percentage difference between the current Boston-Lawrence-Salem, MA - NH Consumer Price Index (CPI) for all items for All Urban Consumers and the same CPI for the same month of the previous year, or (2) the current monetary value of the health and other benefits (not including paid leave) provided under the prescribed rate of wages as determined by the director of the department of labor standards pursuant to section 27H of chapter 149 of the General Laws of Massachusetts.

(x) Standard benefits for security guards shall be adjusted annually to be no less that equal to the value of the greatest of the following: (1) the value of the previous standard benefits increased by the annual percentage difference between the current Boston-Lawrence-Salem, MA - NH Consumer Price Index (CPI) for all items for All Urban Consumers and the same CPI for the same month of the previous year, or (2) the current monetary value of the health and other benefits (not including paid leave) provided under the prescribed rate of wages as determined by the director of the department of labor standards pursuant to section 3 of chapter 195 of the Massachusetts Acts of 2014.

2121.050 Waivers and Exceptions.

(a) Waivers. A Covered Employer may request that the City Manager grant a partial or whole waiver to the requirements of this Chapter. There shall be no waivers or exceptions made with respect to the Standard Compensation for Covered Building Service Employees.

(b) General Waivers. Waivers may be granted where application of this Chapter to
a particular form of Assistance is found by the City Solicitor to violate a specific state or federal statutory, regulatory or constitutional provision or provisions, and the City Manager approves the waiver on that basis.

(c) **Hardship Waivers for certain not-for-profit employers.** An employer, who has a contract with the City of Cambridge which is not subject to the provisions of G.L. c. 30B, may apply to the City Manager for a specific waiver where payment of the Living Wage by a not-for-profit Covered Employer would cause a substantial hardship to the Covered Employer.

(d) **Chapter 30B contract waivers.** Prior to issuing an invitation for bids for a procurement contract subject to the provisions of G.L. c. 30B, any Applicable Department may apply to the City Manager for a waiver of the application of the Living Wage to the contract where payment of the Living Wage by a Covered Employer would make it inordinately expensive for the City to contract for the services or would result in a significant loss of services, because the contracted work cannot be segregated from the other work of the Covered Employer.

(e) **General Waiver Request Contents.** All General Waiver requests shall include the following:

1. The nature of the Assistance to which this Chapter applies;
2. The specific or official name of the Assistance and Assistance program, the statutory or regulatory authority for the granting of the Assistance, and a copy of that authority;
3. The conflicting statutory, regulatory, or constitutional provision or provisions that makes compliance with this Chapter unlawful, and a copy of each such provision; and
4. A factual explication and legal analysis of how compliance with this Chapter would violate the cited provision or provisions, and the legal consequences that would attach if the violation were to occur.

(f) **Hardship Waiver Request Contents.** All Hardship Waiver requests shall include the following:

1. The nature of the Assistance to which this Chapter applies;
2. A detailed explanation of why payment of the Living Wage would cause a substantial hardship to the Covered Employer; and
3. A statement of proposed wages below the Living Wage.

(g) **Chapter 30B Contract Waiver Request Contents.** A Chapter 30B contract waiver request shall include the following:

1. The nature of the Assistance to which this Chapter applies;
2. A detailed explanation of why the contracted work cannot be segregated from the other work of the bidding Covered Employers thereby making the cost of the contract with the payment of the Living Wage inordinately expensive or would result in a significant loss of services;

(h) **Community Advisory Board review and recommendation regarding waiver requests.** The Community Advisory Board, as described in Section 2.121.070 of this ordinance, shall consider waiver requests along with their supporting documentation and analysis, and may hold a public hearing to consider the views of the public before making a recommendation to the
City Manager regarding the waiver request. For a hardship waiver, the Community Advisory Board shall offer an opportunity to be heard by employees of the Covered Employer. After reviewing the recommendation of the Community Advisory Board, the City Manager may approve and grant or deny all or part of a request. The City Manager may in his or her discretion grant a temporary hardship waiver pending the hearing before the Community Advisory Board. For Chapter 30B contract waivers, the Community Advisory Board shall make its recommendation to the City Manager no more than thirty days after it is notified of the request for a Chapter 30B contract waiver.

(i) Terms of exceptions. If an employer is subject to this Chapter as a result of its receipt of more than one kind of Assistance covered by this Chapter, and if the City Manager grants a waiver with respect to one form of Assistance, the City Manager need not find that this Chapter is inapplicable to the employer with respect to another form of Assistance received by the employer.

(j) Exceptions. The following positions will be excepted from the requirement of the payment of the Living Wage upon certification in an affidavit in a form approved by the Applicable Department and signed by a principal officer of the Covered Employer that the positions are as follows:

1. Youth hired pursuant to a city, state, or federally funded program which employs youth as defined by city, state, or federal guidelines, during the summer, or as part of a school to work program, or in other related seasonal or part-time program;

2. Work-study or cooperative educational programs;

3. Trainees who are given a stipend or wage as part of a job training program that provides the trainees with additional services, which may include, but are not limited to, room and board, case management, or job readiness services.

4. Persons working in a recognized supported employment program that provides workers with additional services, which may include, but are not limited to, room and board, case management, counseling, or job coaching:

5. Positions where housing is provided by the employer;

6. Employees who are exempt from federal or state minimum wage requirements; and

7. Individuals employed by the City of Cambridge where the employment of such individuals is intended primarily to provide a benefit or subsidy to such individuals, although the City is compensating them for work performed.

2.121.060 Notification Requirements.

All Applicable Departments shall provide in writing an explanation of the requirements of this ordinance in all requests for bids for service contracts and to all persons applying for Assistance as defined by this ordinance. All persons who have signed a service contract with the City of Cambridge or a contract for Assistance shall forward a copy of such requirements to any person submitting a bid for a subcontract on the Assistance contract.
All Covered Building Service Contracts and all solicitations for Building Services issued by the City of Cambridge or any of its departments or subdivisions, shall contain a provision indicating the number of hours or work required and stating the Standard Compensation for the relevant classification that is applicable to the Covered Building Service Employees and shall contain a stipulation that the Covered building Service employees shall be paid not less than the Standard Compensation for the relevant classifications.

All requests for proposals or other solicitations and all specifications for Building Service Work, shall include specific reference to this chapter, shall state the required number of hours, and shall require prospective building service contractors to submit pricing on a standard worksheet furnished by the City that specifies the components of hourly pricing for the duration of the contract.

2.121.070 Duties of Covered Employers.

(a) Notification Requirements. Covered employers and Covered Building Service Employers shall provide each Covered employee with a fact sheet about this ordinance and shall post a notice about the ordinance in a conspicuous location visible to all employees. The fact sheet and poster shall be provided to the Covered Employer by the Applicable Department and shall include:

(1) notice of the Living Wage amount and notice of the Standard Compensation amount;
(2) a summary of the provisions of this ordinance;
(3) a description of the enforcement provisions of the ordinance;
(4) the name, address, and phone number of a person designated by the Applicable Department to whom complaints of noncompliance with this ordinance should be directed.

(b) Contract for Assistance. At the time of signing a contract for assistance with the City of Cambridge or with a Beneficiary, or a Covered Building Service Contract, the contract must include the following:

(1) the name of the program or project under which the contract or subcontract is being awarded;
(2) a local contact name, address, and phone number for the Beneficiary;
(3) a written commitment by the Beneficiary to pay all Covered Employees not less than the Living Wage or Standard Wage if applicable, as subject to adjustment under this ordinance and to comply with the provisions of this ordinance;
(4) a list of Covered Employees and Covered Building Service Employees under the contract with the employees’ job titles;
(5) a list of all subcontracts either awarded or that will be awarded to Beneficiaries with funds from the Assistance. Upon signing any subcontracts, the Covered Employer shall forward a copy of the subcontract to the Applicable Department.

(c) Maintenance of payroll records. Each Covered Employer shall maintain payrolls for all Covered Employees and basic records relating thereto and shall preserve them for a period of three years. The records shall contain the name and address of each employee, the job title and
classification, the number of hours worked each day, the gross wages, deductions made, actual wages paid, and copies of social security wage and withholding reports, and evidence of payment thereof and such other data as may be required by the Applicable Department from time to time.

(d) Applicable Department duties. The Applicable Department shall cause investigations to be made as may be necessary to determine whether there has been compliance with this Ordinance. The Applicable Department shall report the findings of all such investigations to the Community Advisory Board.

(e) Covered Employer to cooperate. The Covered Employer shall submit payroll records on request to the Applicable Department. The Covered Employer shall permit City representatives to observe work being performed upon the work site, to interview employees and to examine the books and records relating to the payrolls being investigated to determine payment of wages.

(f) City Assistance Reports. Each Applicable Department shall file a City Assistance Report with the City Manager and the Community Advisory Board by July 31 of each year. The report shall include, for each Assistance package or contract approved during the preceding fiscal year:

1. the name of the Applicable Department (awarding agency), the name of the specific program under which the Assistance was awarded, and the origin of funds for Assistance;
2. a description of the purpose or project for which the Assistance was awarded;
3. the name, address, and phone number of a local contact person for the Covered Employer;
4. the total cost to the City of Assistance provided to each Beneficiary, including both face-value of Assistance, as well as revenue not collected as a result of the Assistance.

(g) Payroll reporting. Every six (6) months, a Covered Building Service Employer, shall file with the City a complete certified payroll showing the Covered Building Service Employer's payroll records for each Covered Building Service Employee. Upon request, the Covered Building Service Employer shall produce for inspection and copying the payroll records for any or all applicable Covered Building Service Employees for the prior three (3) year period.

(h) Transitional Employment Period. The City shall give advance notice to a Covered Building Service Contractor and any collective bargaining representative of the Covered Building Service Contractor that a Covered Building Service Contract will be terminated, and the City shall also provide the name, address, and telephone number of the successor Covered Building Service Contractor or contractors where known. The terminated Covered Building Service Contractor shall, within five (5) days after receipt of such notice, provide to the successor Covered Building Service Contractor, the name, address, date of hire, and employment occupation classification of each employee employed at the site or sites covered by the building service contract at the time of receiving said notice. If a successor Covered Building Service Contractor has not been identified by the City be the end of the five (5) day pay period, the terminated Covered Building Service Contractor shall provide the information to the City, at the same time that the terminated contractor shall provide each affected employee with notice of his/her right to obtain employment with the successor Covered Building Service Contractor.
A successor Covered Building Service Contractor or subcontractor where applicable shall retain for a 90-day transitional employment period all employees who were employed by the terminated Covered Building Service Contractor and its subcontractors at the building(s) covered by the terminated contract. This requirement shall not apply in the event the City chooses to employ building service employees directly.

If at any time the successor Covered Building Service Contractor determines that fewer employees are required to perform the new service contract than had been performing such services under the terminated contract, the successor Covered Building Service Contractor shall retain the employees by seniority within job classification. Except for such layoffs, during the 90-day transition period, the successor Covered Building Service Contractor shall not discharge without cause an employee. During the 90-day transition period, the successor Covered Building Service Contractor shall maintain a preferential hiring list of those employees not retained from which the successor contractor or its subcontractors shall hire additional employees.

2.121.080 Community Advisory Board.

(a) Purpose. The purpose of the Community Advisory Board shall be to review the effectiveness of this Ordinance at creating and retaining Living Wage jobs, to make recommendations to the City Manager regarding the granting of Waivers to Covered Employers, to review the implementation and enforcement of this ordinance, and to make recommendations from time to time in connection therewith.

(b) Composition. The Community Advisory Board shall be composed of nine members and shall include representatives of labor unions, community organizations and the business community. All members will be appointed by the City Manager. Members of the Board shall serve a three-year term. Whenever a vacancy shall occur the City Manager shall appoint a replacement within thirty days of said vacancy.

(c) Meetings. The Community Advisory Board shall meet quarterly and in special session as required. All meetings of the Board shall be open to the public and will allow for public testimony on the uses of the City Assistance generally, and on specific instances of Assistance or proposed Assistance as received or sought by individual enterprises.

(d) (d) Conflict of Interest. No member of the Community Advisory Board shall participate in any proceeding concerning a Beneficiary, a Covered Employer or a Covered Employee, or applicant for waiver or exemption, if the member or any member of his or her immediate family has a direct or indirect financial interest in the outcome of said proceeding.

2.121.090 Enforcement.

(a) Enforcement powers. In order to enforce this Chapter, the Applicable Department may, with the approval and assistance of the City Solicitor, issue subpoenas, compel the attendance and testimony of witnesses and production of books, papers, records, and documents relating to payroll records necessary for hearing, investigations, and proceedings. In case of failure to comply
with a subpoena, the City may apply to a court of appropriate jurisdiction for an order requiring
the attendance and testimony of witnesses and the productions of books, papers, records, and
documents. Said court, in the case of a refusal to comply with any such subpoena, after notice
to the person subpoenaed, and upon finding that the attendance or testimony of such witnesses
or the production of such books, papers, records, and documents, as the case may be, is
relevant or necessary for such hearings, investigation, or proceedings, may issue an order
requiring the attendance or testimony of such witnesses or the production of such
documents and any violation of the court’s order may be punishable by the court as contempt
thereof.

(b) **Complaint procedures.** An
employee who believes that he or she is a Covered Employee or an applicant for a position to
be filled by a Covered Employee who believes that his or her employer is not complying
with requirements of this Chapter applicable to the employer may file a complaint with the
Applicable Department or with the Community Advisory Board. Complaints of alleged
violations may also be filed by concerned citizens or by the City Council. Complaints of alleged
violations may be made at any time, but in no event more than three years after the last date of
alleged violation, and shall be investigated promptly by the Applicable Department.

Statements written or oral, made by an employee, shall be treated as confidential and shall not be
disclosed to the Covered Employer without the consent of the employee.

(c) **Investigations and hearings.** The Applicable Department shall investigate the complaint, and
may, in conjunction with the City Solicitor, and in accordance with the powers
herein granted, require the production by the employer of such evidence as required to determine
compliance. Prior to ordering any penalty the applicable Department shall give notice to the
employer and conduct a hearing. If at any time during these proceedings, the employer
voluntarily makes restitution of the wages not paid to the employee making the complaint
and to any similarly situated employees, by paying all back wages owed plus interest at the
average prior year Massachusetts passbook savings bank rate, or otherwise remedies
the violation alleged if the violation involves matters other than wages, then the Applicable
Department shall thereafter dismiss the complaint against the employer.

(d) **Remedies.** In the event that the Applicable Department, after notice and hearing, determines
that any Covered Employer has failed to pay the Living Wage rate or has otherwise violated the
provisions of this Chapter, the Applicable Department may order any or all of the
following penalties and relief:

1. Fines up to the amount of $300 for each Covered Employee for each day that the
Covered Employer is in violation of this Ordinance, except if the violation was not knowing and
willful, then the total fine shall not exceed the amount of back wages plus interest owed;

2. Suspension of ongoing contract and subcontract payments;

3. Ineligibility for future City Assistance for up to three years beginning
when all penalties and restitution have been paid in full. In addition, all Covered
Employers having any principal officers who were principal officers of a barred beneficiary shall be
ineligible under this section; and

4. Any other action deemed appropriate and within the discretion and authority of the
city.

Remedies in this section shall also apply to the party or parties aiding and abetting in any violation
of this chapter.

(e) Private right of action. Any Covered Employee, or any person who was formerly employed by a Beneficiary, may bring an action to enforce the provisions of this Chapter to recover back pay and benefits, attorneys fees and costs, by filing suit against a Beneficiary in any court of competent jurisdiction.

(f) Remedies herein non-exclusive. No remedy set forth in this Chapter is intended to be exclusive or a prerequisite for asserting a claim for relief to enforce the right granted under this Chapter in a court of law. This Chapter shall not be construed to limit an employee’s right to bring a common law cause of action for wrongful termination.

(g) Retaliation and discrimination barred. A Covered Employer shall not discharge, reduce the compensation or otherwise retaliate against any employee for making a complaint to the City, otherwise asserting his or her rights under this Chapter, participating in any of its proceedings or using any civil remedies to enforce his or her rights under the Chapter. The City shall investigate allegations of retaliation or discrimination and shall, if found to be true, after notice and a hearing, order appropriate relief as set out in paragraphs (c) and (d) herein.

2.121.100 Severability.

In the event any provision of this ordinance shall be held invalid or unenforceable by any court of competent jurisdiction, such holding shall not invalidate or render unenforceable any other provisions hereof.

2.121.110 Effective Date.

This law shall be effective sixty (60) after final passage.

Passed to be ordained by a yea and nay vote:-
Yeas 9; Nays 0; Absent 0; Present 0.
Attest:- Donna P. Lopez, City Clerk.

A true copy;

ATTEST:-

Donna P. Lopez
City Clerk
The Living Wage Ordinance (2.121) provides, at 1.121.030(b) that the wage shall be upwardly adjusted each year no later than March 1st in proportion to the increase in the Annual Average Consumer Price Index for the prior calendar year for All Urban Consumers (CPI-U) in the Boston area, as published by the federal Bureau of Labor Statistics.

For calendar year 1999, the CPI-U increased by 2.5%. Therefore the new living wage, as of March 1, 2000 is $10.25.

For calendar year 2000, the CPI-U increased by 4.3%. Therefore the new living wage, as of March 1, 2001 is $10.68.

For calendar year 2001, the CPI-U increased by 4.3%. Therefore the new living wage, as of March 1, 2002 is $11.11.

For calendar year 2002, the CPI-U increased by 2.6%. Therefore the new living wage, as of March 1, 2003 is $11.37.

The City Council has voted to amend the section of the Living Wage Ordinance (1.121.030(b) that provides the method for calculating cost of living increases each year. As a result of this change, the living wage as of March 30, 2003 is $11.44.

For calendar year 2003, the CPI-U increased by 3.76%. Therefore the new living wage, as of March 1, 2004 is $11.87.

For calendar year 2004, the CPI-U increased by 2.7%. Therefore the new living wage, as of March 1, 2005 is $12.19.

For calendar year 2005, the CPI-U increased by 3.3%. Therefore the new living wage, as of March 1, 2006 is $12.59.

For calendar year 2006, the CPI-U increased by 3.1%. Therefore the new living wage, as of March 1, 2007 is $12.98.

For calendar year 2007, the CPI-U increased by 1.9%. Therefore the new living wage, as of March 1, 2008 is $13.23.

For calendar year 2008, the CPI-U increased by 3.5%. Therefore the new living wage, as of March 1, 2009 is $13.69.

For calendar year 2009, the CPI-U decreased by .67%. Therefore the new living wage, as of March 1, 2010 will remain at $13.69.

For calendar year 2010, the CPI-U increased by 1.57%. Therefore the new living wage, as of March 1, 2011 is $13.90.
For calendar year 2011 the CPI-U increased by 2.71%. Therefore the new living wage, as of March 1, 2012 is $14.28.

For calendar year 2012 the CPI-U increased by 1.58%. Therefore the new living wage, as of March 1, 2013 is $14.51.

For calendar year 2013 the CPI-U increased by 1.37%. Therefore the new living wage, as of March 1, 2014 is $14.71.

For calendar year 2014 the CPI-U increased by 1.61% Therefore the new living wage, as of March 1, 2015 is $14.95.

For calendar year 2015 the CPI-U increased by .06% Therefore the new living wage, as of March 1, 2016 is $15.04.

For calendar year 2016 the CPI-U increased by 1.47% Therefore the new living wage, as of March 1, 2017 is $15.26.

For calendar year 2017 the CPI-U increased by 2.51% Therefore the new living wage, as of March 1, 2018 is $15.64.

For calendar year 2018 the CPI-U increased by 3.29% Therefore the new living wage, as of March 1, 2019 is $16.15.
City of Cambridge

In the Year Two Thousand and Eight

AN ORDINANCE

In amendment to the Ordinance entitled
“Municipal Code of the City of Cambridge”

Be it ordained that Cambridge Municipal Code Chapter 2.112 is hereby amended by adding a new Section 2.112.060 entitled “CORI Screening by Vendors of the City of Cambridge” as follows:

Adding after Section 2.112.050 the following new sections:

SECTION 2.112.060

CORI SCREENING BY VENDORS OF THE CITY OF CAMBRIDGE

Sections:
   2.112.061 Purpose
   2.112.062 Definitions
   2.112.063 CORI-Related Standards of the City of Cambridge
   2.112.064 Waiver
   2.112.065 Applicability

2.112.061 Purpose

These sections are intended to ensure that the persons and businesses supplying goods and/or services to the City of Cambridge deploy fair policies relating to the screening and identification of persons with criminal backgrounds through the CORI system.

2.112.062 Definitions

Unless specifically indicated otherwise, these definitions shall apply and control.

Awarding Authority means the City of Cambridge Purchasing Agent or designee.
Vendor means any vendor, contractor, or supplier of goods and/or services to the City of Cambridge.

2.112.063 CORI-Related Standards of the City of Cambridge

The City of Cambridge employs CORI-related policies, practices and standards that are fair to all persons involved and seeks to do business with vendors that have substantially similar policies, practices and standards. The City of Cambridge will do business only with vendors who, when required by law to perform CORI checks, employ CORI-related policies, practices, and standards that are consistent with policies, practices and standards employed by the City of Cambridge. The awarding authority shall consider any vendor’s deviation from policies, practices and standards employed by the City of Cambridge as grounds for rejection, rescission, revocation, or any other termination of the contract.

2.112.064 Waiver

The City Manager may grant a waiver to anyone who or which has submitted a request for waiver if it is objectively reasonable; and the City Manager, or a delegate, shall report promptly in writing to the City Council all action taken with respect to every request for a waiver and the reasons for the decision.

2.112.065 Applicability

If any provision of these sections imposes greater restrictions or obligations than those imposed by any other general law, special law, regulation, rule, ordinance, order, or policy then the provisions of these sections shall control.

In City Council January 28, 2008.
Passed to be ordained by a yea and nay vote:
- Yeas 9; Nays 0; Absent 0.
Attest:- D. Margaret Drury, City Clerk.

A true copy;

ATTEST:-

D. Margaret Drury
City Clerk
1. Where Criminal Offender Record Information (CORI) checks are part of a general background check for employment or volunteer work, the following practices and procedures will generally be followed.

2. CORI checks will only be conducted as authorized by Criminal History Systems Board (CHSB). All applicants will be notified that a CORI check will be conducted. If requested, the applicant will be provided with a copy of the CORI policy.

3. An informed review of a criminal record requires adequate training. Accordingly, all personnel authorized to review CORI in the decision-making process will be thoroughly familiar with the educational materials made available by the CHSB.

4. Prior to initiating a CORI check, the City will review the qualifications of the applicant to determine if the applicant is otherwise qualified for the relevant position. The City will not conduct a CORI check on an applicant that is not otherwise qualified for the relevant position.

5. Unless otherwise provided by law, a criminal record will not automatically disqualify an applicant. Rather, determination of suitability based on CORI checks will be made consistent with this policy and any applicable law or regulations.

6. If a criminal record is received from CHSB, the authorized individual will closely compare the record provided by CHSB with the information on the CORI request form and any other identifying information provided by the applicant, to ensure the record relates to the applicant.

7. If, in receiving a CORI report, the City receives information it is not authorized to receive (e.g. cases with dispositions such as not guilty or dismissal, in circumstances where the City is only authorized to receive convictions or case-pending information), the City will inform the applicant and provide the applicant with a copy of the report and a copy of CHSB’s Information Concerning the Process in Correcting a Criminal Record so that the applicant may pursue correction with the CHSB.

8. If the City of Cambridge is planning to make an adverse decision based on the results of the CORI check, the applicant will be notified immediately. The applicant shall be provided with a copy of the criminal record and the City’s CORI policy, advised of the part(s) of the record that make the individual unsuitable for the position and given an opportunity to dispute the accuracy and relevance of the CORI record.

9. Applicants challenging the accuracy of the criminal record shall be provided a copy of CHSB’s Information Concerning the Process in Correcting a Criminal Record. If the CORI record provided does not exactly match the identification information
provided by the applicant, the City of Cambridge will make a determination based on a comparison of the CORI record and documents provided by the applicant. The City of Cambridge may contact CHSB and request a detailed search consistent with CHSB policy.

10. If the City of Cambridge reasonably believes the record belongs to the applicant and is accurate, then the determination of suitability for the position will be made. Unless otherwise provided by law, factors considered in determining suitability may include, but not be limited to the following:

(a) Relevance of the crime to the position sought;
(b) The nature of the work to be performed;
(c) Time since the conviction;
(d) Age of the candidate at the time of offense;
(e) Seriousness and specific circumstances of the offense;
(f) The number of offenses;
(g) Whether the applicant has pending charges;
(h) Any relevant evidence of rehabilitation or lack thereof;
(i) Any other relevant information, including information submitted by the candidate or requested by the City.

11. The Personnel Department will assist affected departments, in assessing the suitability of candidates in accordance with paragraph 10, a through i above, to ensure consistency, fairness, and protection of employment opportunities and the public interest.

12. The City of Cambridge will notify the applicant of the decision and the basis of the decision in a timely manner.

13. CORI information shall not be disseminated or shared with any unauthorized employees or other, but shall be maintained in confidence consistent with the obligations of law.

Revised May 5, 2007
CORI COMPLIANCE FORM

Persons and businesses supplying goods and/or services to the City of Cambridge ("Vendors"), who are required by law to perform CORI checks, are further required by Section 2.112.060 of the Cambridge Municipal Code to employ fair policies, practices and standards relating to the screening and identification of persons with criminal backgrounds through the CORI system. Such Vendors, when entering into contracts with the City of Cambridge, must affirm that their policies, practices and standards regarding CORI information are consistent with the policies, practices and standards employed by the City of Cambridge as set forth in the City of Cambridge CORI Policy ("CORI Policy") attached hereto.

CERTIFICATION

The undersigned certifies under penalties of perjury that the Vendor employs CORI related policies, practices and standards that are consistent with the provisions of the attached CORI Policy. **All Vendors must check one of the three lines below.**

1. _______ CORI checks are not performed on any Applicants.

2. _______ CORI checks are performed on some or all Applicants. The Vendor, by affixing a signature below, affirms under penalties of perjury that its CORI policies, practices and standards are consistent with the policies, practices and standards set forth in the attached CORI Policy.

3. _______ CORI checks are performed on some or all Applicants. The Vendor’s CORI policies, practices and standards are not consistent with the attached CORI Policy. Please explain on a separate sheet of paper.

______________________________ ______________________________
(Typed or printed name of person signing quotation, bid or Proposal)   Signature

____________________________________________
(Name of Business)

**NOTE:**
The City Manager, in his sole discretion may grant a waiver to any Vendor on a contract by contract basis.

**Instructions for Completing CORI Compliance Form:**
A Vendor should not check Line 1 unless it performs NO CORI checks on ANY applicant. A Vendor who checks Line 2 certifies that the Vendor’s CORI policy conforms to the policies, practices and standards set forth in the City’s CORI Policy. A Vendor with a CORI policy that does NOT conform to the City’s CORI Policy must check Line 3 and explain the reasons for its nonconformance in writing. Vendors, who check Line 3, will not be permitted to enter into contracts with the City, absent a waiver by the City Manager.

This form must be submitted with your bid
The Americans with Disabilities Act (the "Act") applies to all employers of fifteen or more employees. All vendors that are subject to the Act must comply with its provisions. In further compliance with the Act, all Contractors who enter into contracts with the City are prohibited from discrimination against the City's employees, regardless of the size of the Contractor.

The Act protects against discrimination on the basis of "disability", which is defined as a physical or mental impairment that substantially limits at least one "major life activity"; discrimination against a person having a history or record of such impairment; and discrimination against an individual regarded - even if inaccurately - as having such an impairment. The Act also expressly prohibits discrimination that is based on an individual's relationship or association with a disabled person.

The bidder shall not discriminate against any qualified employee or job applicant with a disability and will make the activities, programs and services covered by any contract awarded through this procurement readily accessible to and usable by individuals with disabilities. To be qualified for a job, or to avail oneself of the bidder's services, the individual with the disability must meet the essential eligibility requirements for receipt of the bidder's services or participation in the bidder's programs or activities with or without: 1) reasonable modifications to the bidder's rules, policies and practices; 2) removal of architectural, communication, or transportation barriers; or, 3) provisions of auxiliary aids and services.

By submitting its bid, the bidder certifies to the City of Cambridge that it understands and will comply with all applicable provisions of the Act, including compliance with applicable provisions of Section 504 of the Rehabilitation Act of 1973, if the bidder is receiving federal funds.

The undersigned certifies under penalties of perjury that this bid or proposal has been made and submitted in good faith and without collusion or fraud with any other person. As used in this certification, the "person" shall mean any natural person, business, partnership, corporation, union, committee, club, or other organization, entity, or group of individuals.

As required by M.G.L. c. 62C, §49A, the undersigned certifies under the penalties of perjury that the bidder has complied with all laws of the commonwealth relating to taxes, reporting of employees and contractors, and withholding and remitting child support.

Date:  ___________________________________

(Print Name of person signing bid)

(Signature & Title)

Address

City

State  Zip Code
AFFIDAVIT

WORKER’S COMPENSATION INSURANCE COVERAGE

RE:  __________________________________________________________

Bidder: _______________________________________________ ("the BIDDER")

I, _____________________________, __________________________, do hereby state that
(Print name) __________________________ (Title)

1. I am authorized to sign this document on behalf of the BIDDER and
   bind the BIDDER hereto;

2. the BIDDER is not subject to the Commonwealth of Massachusetts
   Workers’ Compensation Law, M.G.L. C. 152;

3. in the event the BIDDER is awarded this contract and hires any
   employees for this contract which would subject it to such insurance law, the BIDDER
   shall provide the City of Cambridge with a certificate of insurance indicating workers’
   compensation insurance coverage pursuant to the specification requirements prior to the
   commencement of work by those employees; and

4. the BIDDER understands that its failure to comply with the requirement
   set forth in paragraph 3 may result in the termination of its contract with the City of
   Cambridge,

   Signed under the penalties of perjury.

Dated: ___________________________  __________________________

(Signature)
Date: ______________________

Contractor Name: __________________________________________
Address: _____________________________________________________
City, State, Zip: ______________________________________________
Telephone No.: ________________________________________________

INVOICE

To: CITY OF CAMBRIDGE PUBLIC WORKS
147 Hampshire Street
Cambridge, MA 02139

<table>
<thead>
<tr>
<th>Quantity</th>
<th>Description</th>
<th>Unit Price</th>
<th>TOTAL</th>
</tr>
</thead>
<tbody>
<tr>
<td># of Hours</td>
<td>Date Worked</td>
<td>Type of Equipment</td>
<td>Vehicle Reg#</td>
</tr>
<tr>
<td>Check if above hours include travel time: _____</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

| # of Hours | Date Worked | Type of Equipment | Vehicle Reg# | Ticket No | $________ | Price per hour | $________ | Total $ |
| Check if above hours include travel time: _____ |

| # of Hours | Date Worked | Type of Equipment | Vehicle Reg# | Ticket No | $________ | Price per hour | $________ | Total $ |
| Check if above hours include travel time: _____ |

Add Additional lines if necessary

Invoice Total

IF ELEGIBLE FOR TRAVEL TIME PER CONTRACT, PLEASE INCLUDE IN NUMBER OF HOURS ABOVE